



Request for proposals (binding) (RFP)

RFP No.:

for

Fixed Price Construction

of

Submission Deadline

14:00:59 Mountain Time on

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INFORMATION TABLE

<p>PROJECT TITLE, RFP NUMBER and PROJECT SUMMARY</p>	<p>The title and number of the <i>RFP</i> are: (Please use this title and number on all correspondence)</p>	
<p>PROJECT SPECIFIC DETAILS</p>		
<p>CITY CONTACT</p>	<p>The <i>City Contact</i> for the <i>RFP</i> is:</p> <p>Primary method of communication with the <i>City Contact</i> will be via SAP Ariba</p>	
<p>PREQUALIFICATION</p>		
<p>PROJECT SITE LOCATION</p>		
<p>TIMETABLE</p> <p>Please provide date and time as: YY-MM-DD 00:00:00</p>	<p>Activity</p>	<p>Timeline</p>
	<p><i>RFP</i> issue date</p>	
	<p>Date and time of <i>Proponents' Meeting</i></p>	
	<p>Date and time of <i>Site Visit</i></p>	
	<p>Period for <i>Additional Visit(s)</i></p>	

	Date range for the <i>Commercially Confidential Meetings</i>	
	Last day for <i>Proponents</i> to submit <i>RFIs</i> for <i>Approved Alternative, Approved Equivalent</i> or <i>Approved Equal</i> (insert date at least 7 Business Days prior to Submission Deadline)	Prior to 14:00:59 mountain time on
	Last day for <i>Proponents</i> to submit <i>RFIs</i> (insert date at least 3 Business Days prior to Submission Deadline)	Prior to 14:00:59 mountain time on
	Last day for posting of responses to <i>RFIs</i> (insert date at least 2 Business Days prior to Submission Deadline)	
	Last day for issuance of <i>Adaptation</i> (insert date at least 2 Business Days prior to Submission Deadline)	
	Submission Deadline	14:00:59 mountain time
PROPOSANTS' MEETINGS		
SITE VISIT		
INSURANCE and SAFETY REQUIREMENTS or RESTRICTIONS FOR SITE VISIT PROPOSANTS' MEETING		
PROPOSAL VALIDITY PERIOD	<i>Proposals</i> are irrevocable for <i>Days</i> after <i>Submission Deadline</i> .	

<p>SUBMISSION INSTRUCTIONS</p>	<p><i>Proposals</i> must be submitted electronically on <i>the SAP ARIBA Portal</i></p> <p>The submission receipt provided electronically by <i>SAP ARIBA</i> upon submission of a <i>Proposal</i> will indicate the date and time of submission.</p>
<p>INELIGIBLE PERSONS</p>	<p>The following are considered <i>Ineligible Persons</i>:</p>
<p>BID SECURITY</p>	<p>Choose one</p> <p><input type="checkbox"/> <i>Bid Bond</i>, bank draft, or irrevocable letter of credit, for 10% of the <i>Price Submission</i>; and a letter from a financial institution confirming that a bank draft, certified cheque, irrevocable letter of credit, or guarantee will be provided upon award for 50% of the <i>Price Submission</i>.</p> <p><input type="checkbox"/> <i>Bid Bond</i>, bank draft or irrevocable letter of credit, for 10% of the <i>Price Submission</i>; and <i>Consent of Surety</i> to furnish a contract performance bond upon award for 50% of the <i>Price Submission</i>.</p> <p><input type="checkbox"/> <i>Bid Bond</i>, bank draft or irrevocable letter of credit, for 10% of the <i>Price Submission</i>; and <i>Consent of Surety</i> to furnish a contract performance bond and labour and material payment bond upon award each for 50% of the <i>Price Submission</i>.</p> <p><input type="checkbox"/> <i>Bid Bond</i>, bank draft or irrevocable letter of credit, for 10% of the <i>Price Submission</i>; and <i>Consent of Surety</i> to furnish a multi-year renewable contract performance bond, executed annually for 50% of the <i>Price Submission</i> (being the value of the initial term set out in _____)</p> <p><input type="checkbox"/> No bonding is required</p>
<p>REFERENCES</p>	
<p>FAIRNESS MONITOR</p>	

COMMERCIALLY CONFIDENTIAL MEETINGS	
MINIMUM SCORE REQUIREMENTS	<i>Technical Submission:</i>
WEIGHTING	Proposal
	<i>Technical Submission score</i>
	<i>Financial Submission score</i>
ESTIMATED CONSTRUCTION BUDGET	\$
THE CITY'S LIMIT ON LIABILITY	The Section 9.1 limit, or less, whichever the <i>Proposal</i> preparation cost, that the <i>Proposer</i> seeking damages from <i>The City</i> can demonstrate, or \$100,000.

REQUIREMENTS FOR PROPOSALS

Section 1 - INTRODUCTION

1.1 Interpretation

(1) Unless otherwise defined in the *RFP*, capitalized terms and expressions have the meaning given to them in the *Sample Contract Letter*, and its schedules.

(2) In the *RFP Documents*: words in the singular include the plural and vice-versa; words in one gender include the other; all references to dollar amounts are to the lawful currency of Canada; the words “will”, “must” and “shall” will be construed and interpreted as synonymous; and the words “include”, “includes”, or “including” will not be construed to set forth an exhaustive list.

All references in the *RFP Documents* to “discretion” or “sole discretion” means in the sole and absolute discretion of the party exercising the discretion.

(4) In the *RFP Documents* cite or refer to an Act, regulation, code, bylaw, policy, guideline, standard, or procedure, the citation or reference is to the Act, regulation, code, bylaw, policy, guideline, standard, or procedure as amended from time to time and includes reference to any Act, regulation, code, bylaw, policy, guideline, standard, or procedure that may be substituted in its place.

1.2 Definitions

(1) In the *RFP Documents*, the following terms have the meanings set out:

Addendum means a written addendum to the *RFP Documents* issued by *The City* as set out in Section 3.6.

Additional Visit means a visit to the *Project Site* by a *Proponent* subsequent to the *Site Visit*.

Advisor means any *Person* retained to provide professional advice to any one of *The City*, a *Proponent*, or a *Proponent Team Member*, as applicable.

Affiliate has the meaning ascribed to the term “affiliate” in the *Business Corporations Act* R.S.A. 2000, c. B-9.

Agreement means the *Finalized Contract Letter* including all related schedules, appendices and attachments entered into between the *Successful Proponent* and *The City* pursuant to the *RFP Process*.

Applicable Law means:

- (a) any statute or proclamation or any delegated or subordinate legislative instrument including regulations and by-laws; or
- (b) any judgment of a relevant court of law, board, arbitrator, or administrative tribunal;

in each case, in force in the Province of Alberta, which apply to or otherwise affect the *Project*, *The City*, the *Proponent*, or the property of *The City*, or the *Proponent*.

Approved Alternative, Approved Equivalent, or Approved Equal means materials or equipment that *The City* has approved and communicated to all *Proponents* through *Addenda* as an alternative, equivalent, or equal to those materials or equipment specified in the *RFP Documents*.

Background Information means information provided by *The City* or *Proponent* for review that is set out in Appendix H.

Bid Bond means a bond that provides financial assurance to *The City* that the *Proponent* will enter into a contract to perform the *Work* at the price quoted in the *Proposal* submitted, and provide any further bonding required by the *RFP Documents*.

Business Day means any day other than a Saturday, Sunday, statutory holiday, or other day on which *The City* has elected to be closed for business.

City Contact means the individual identified in the *Information Table*.

City Council means the municipal council of *The City*.

Commercially Confidential Meetings means confidential bilateral meetings between *The City* (and its representatives and *Advisors*) and the *Successful Proponents* (and their representatives and *Advisors*).

Commercially Confidential RFIs means an *RFI* that the *Proponent* considers to be commercially sensitive or confidential to that particular *Proponent*.

Confidential Information means all material, data, information, or any item in any form, whether oral or written, including in electronic or hard-copy format, supplied by, obtained from or otherwise provided by *The City* in connection with the *RFP Process*, the *RFP Documents* or the *Project*, whether supplied, obtained from, or provided before or after the *RFP Process* that *The City* has identified or marked as confidential.

Conflict of Interest means any perceived, potential, or actual state of affairs or circumstance where, in relation to the *Project* or *The City*, a *Proponent* or any *Proponent Team Member* or *Advisor*:

- (a) has other commitments, relationships, financial interests, or involvement in ongoing litigation that:

- (i) could or could be seen to exercise an improper influence over the objective, unbiased, and impartial exercise of independent judgment by any personnel of *The City* or its *Advisors*; or
 - (ii) could or could be seen to compromise, impair, or be incompatible with the effective performance of a *Proponent's* obligations under the *Sample Contract Letter* if that *Proponent* was determined to be the *Successful Proponent* under the *RFP Process*;
- (b) has contractual or other obligations to *The City* that could or could be seen to have been compromised or otherwise impaired as a result of its participation in the *RFP Process* or the *Project*; or
- (c) has knowledge of *Confidential Information* (other than *Confidential Information* disclosed by *The City* in the normal course of the *RFP Process*) of strategic and/or material relevance to the *RFP Process* or to the *Project* that is not available to other *Proponents* and that could or could be seen to give the *Proponent* an unfair competitive advantage.

Consent of Surety means a direct undertaking by a bonding company to provide a guarantee at the time of *Submission Deadline* that, if the *Proponent* were to enter into the *Sample Contract Letter* with *The City*, the bonding company would issue the required bonds.

Contract A means a bidding contract.

Day means calendar day.

Effective Date means the effective date of the fully executed *Finalized Contract Letter*.

Electronic Signature means, for the purpose of submitting a *Proposal* to this RFP the printed or typed full legal name of the *Proponent*.

Estimated Construction Budget means the estimated construction budget for the *Project* at the time of issuance of the *RFP* and established by *The City* as set out in the *Information Table*.

Evaluation Categories means the evaluation categories defined in Part 1 of Appendix G.

Evaluation Committee means the committee established for the purpose of evaluating *Proposals* in accordance with the *Rules Documents*.

Fairness Monitor means the fairness monitor selected by *The City* as set out in the *Information Table*.

Finalized Contract Letter means the *Sample Contract Letter* finalized by *The City* including the changes, additions, and modifications to those parts of the *Sample Contract Letter* which are indicated in the *Sample Contract Letter* as being subject to completion.

Financial Submission means the component of the *Proposal* submitted in response to the requirements set out in Appendix G.

Financial Submission Information means the information contained in the *Proponent's Financial Submission* including the *Price Submission*.

Financial Submission Score is defined in Section 6.2.4(1).

FOIP means the *Freedom of Information and Protection of Privacy Act* R.S.A. 2000, c. F-25.

General RFI means an *RFI* of general application that would apply to all *Proponents*.

Identified Proponent Party means a shareholder of a *Proponent* (unless the *Proponent* is a company whose equity securities are listed on a recognized stock exchange under the *Income Tax Act* R.S.C. 1985, (5th Supp.) c.1), a *Proponent Team Member*, a proposed subcontractor, a *Key Personnel*, or any other party identified in the *Proponent's Prequalification Submission* or *Proposal*.

Ineligible Person means a *Person* who has a *Conflict of Interest* or has, or had, participation or involvement in assisting *The City*, directly or indirectly, with the *RFPQ Process* or *RFP Process* or the design, planning, or implementation of the *Project*, and who has, or may provide to a *Proponent*, a materially unfair advantage, including as a result of any *Confidential Information* that is not, or would not reasonably be expected to be, available to all other *Proponents*, and includes those *Persons* identified by *The City* and listed in the *Information Table*.

Information Table means the table found at the front of the *RFP* containing a summary of certain key information.

Key Personnel means an individual identified in the *Proponent's Prequalification Submission* or *Proposal* as key personnel.

Lead Proponent means the *Proponent Team Member* who is a single legal entity authorized by all the *Proponent Team Members* to represent the *Proponent Team* (see Appendix D – *Proponent Team Declaration*).

SAP ARIBA means the current version of the public electronic tendering service utilized by *The City* for the *RFP Process*, operated by SAP. (or one of its *Affiliates*) and accessed via [The City of Calgary's Arriba Discovery Page](#).

Minimum Technical Score means the minimum *Technical Submission Score* required by a *Proponent* to be considered further in the *RFP Process*.

Notice means a notice issued by *The City* with respect to the *RFP Process* or the *Project*.

Notification of Award means a notification or award agreement sent to the *Successful Proponent*.

Person means any one of an individual, partnership, limited liability partnership, limited liability company, corporation, sole proprietorship, trust, joint venture, unincorporated organization, association, society, government, or any department or agency of government.

Prequalification Submission means any and all prequalification documents submitted by each of the *Prequalified Parties* in the *RFPQ Process*.

Prequalified Parties means the parties who were prequalified through the *RFPQ Process*.

Price Submission means the price component of the *Financial Submission* as set out in Appendix C - *Price Submission Form*.

Prime Contractor for Safety means the role of "prime contractor" as that term is defined in the *Occupational Health and Safety Act*, R.S.A. 2000, Ch. O-2, all of its regulations, and the *Occupational Health and Safety Code (Alberta)*.

Project means the project as described in the *Information Table*.

Project Site means the site for the *Project* as described in the *Information Table*.

Proponent means a single legal entity that submits documents in response to the *RFP*; both prior to and after the submission of its *Proposal* to *The City*.

Proponent Representative means the *Person* identified in Appendix B – Proposal Submission Form to receive information and notices on behalf of the *Proponent*.

Proponents' Meeting means a meeting for all *Proponents* held on the dates and at the times set out in the *Timetable* and at the location set out in the *Information Table*.

Proponent Team means:

- (a) a group of entities who were prequalified as a team during the *RFPQ Process*;
 - (b) a group of *Prequalified Parties*; or
 - (c) where there was no *RFPQ Process*, a group of entities;
- who intend to submit a *Proposal* as a team.

Proponent Team Declaration means the declaration made by a *Proponent Team* prior to submission of its *Proposal* using the form set out in Appendix D.

Proponent Team Member means a member of the *Proponent Team*.

Proposal means a *Proponent's Technical Submission and Financial Submission*, as provided by Section 4.2(1), if applicable.

Proposal Submission Form means the form set out in Appendix C.

Proposal Validity Period means the number of *Days* before the *Submission Deadline* that the *Proposals* must remain in effect and open for acceptance, as set out in the *Information Table*.

Request for Information (RFI) means a *Proponent's* question.

Request for Proposals (RFP) means this request for proposals.

RFP Documents means those documents listed in section 2.1(1).

RFP Process means the **binding** procurement process followed by *The City* to select a *Successful Proponent* which commences with the issuance of the *RFP* and terminates on the earliest of:

- (a) the issuance of the *Notice of Award* to the *Successful Proponent*; or
- (b) *The City's* cancellation or termination of the *RFP*.

RFPQ Process means the request for prequalification process that preceded the *RFP*, either project-specific or category-specific, in accordance with *The City's* prequalification process for *Prime Contractor for Safety*.

Sample Contract Letter means the sample contract letter in Appendix A, including all related schedules, appendices, and amendments.

Site Visit means an optional visit to the *Project Site*.

Submission Deadline means the deadline for submission of the *Technical Submission* and *Financial Submission* as set out in the *Timetable*.

Submission Requirements means all of the submission requirements for the *Proponents' Proposals* as set out in the *RFP Documents*.

Successful Proponent means the *Proponent* selected by *The City* to receive a *Notice of Award* in accordance with the *RFP Process*.

Supplier Code of Conduct means *The City's* Supplier Code of Conduct Policy (ALT2020-1056).

Technical Submission means the component of the *Proposal* submitted in response to the requirements set out in Appendix G to the *RFP*.

Technical Submission Information means the information contained in the *Proponent's Technical Submission*.

Technical Submission Score is defined in Section 6.2.3(1).

The City means The City of Calgary.

Timetable means the table outlining the deadlines for the *RFP Process* as set out in the *Information Table*.

Work means all work and any services to be performed by the *Proponent* under the *Sample Contract Letter*.

1.3 Project Summary

(1) A summary of the *Project* is set out in the *Information Table*. Further details regarding the *Project* are set out in the *Sample Contract Letter*.

1.4 General

(1) The *RFP* is issued by *The City* in respect of the *Project*. Certain information is summarized in the *Information Table* at the beginning of the *RFP*.

(2) *The City* will manage the *RFP Process* and the *City Contact* will be the single point of contact for matters pertaining to the *RFP Process*. *SAP ARIBA* will be the primary method of communication. Direct contact by *Proponents* with the *City Contact* may only occur in situations where contact through *SAP ARIBA* is not possible.

(3) The scope of work and the terms and conditions in respect of the *Project* are set out in the *Sample Contract Letter*.

(4) All correspondence from *The City* to a *Proponent* will be sent to the *Proponent Representative*. Each *Proponent* is solely responsible to ensure that all contact information for the *Proponent Representative* is accurate and updated at all times during the *RFP Process*. *Proponents* may update or revise *Proponent Representatives'* information through *SAP ARIBA*.

1.5 Overview of Project Procurement and Implementation

(1) *The City* will carry out the procurement and implementation of the *Project* in accordance with the following applicable stages:

(a) Stage 1 – Prequalification

(i) Subject to Section 3.5, the *RFP Process* is open to those *Proponents* identified in the *Information Table*.

(b) **Stage 2 – RFP Process**

- (i) The *RFP Process* is the **binding**, competitive procurement process described in detail in the *RFP*. *The City* is under no obligation to issue a *Notice of Award* as part of the *RFP Process*.

(c) **Stage 3 – Implementation of the Agreement**

- (i) Once the *Finalized Contract Letter* is signed by both *The City* and the *Successful Proponent*, the terms and conditions of the *Agreement* will determine how the *Project* is to proceed.

1.6 Fairness Monitor

- (1) *The City* may elect to appoint a *Fairness Monitor* to monitor the *RFP Process*. The *Fairness Monitor* will be identified in the *Information Table*.

Section 2 - THE RFP DOCUMENTS

2.1 RFP Documents

- (1) The *RFP Documents* are:
- (a) the *RFP*;
 - (b) Appendix A – Sample *Contract Letter* (including attached Schedules);
 - (c) Appendix B – Proposal Submission Form;
 - (d) Appendix C – Bid Submission Form;
 - (e) Appendix D – Proponent's Declaration;
 - (f) Appendix E – Consent of Surety and Form of Bond(s);
 - (g) Appendix F – Reference Form;
 - (h) Appendix G – Submission Requirements and Evaluation:
 - (i) Part 1 – Proposal Format, Submission, and Evaluation Requirements;
 - (ii) Part 2 – Technical Submission Requirements; and
 - (iii) Part 3 – Financial Submission Requirements;
 - (i) Appendix H – Background Information; and
 - (j) *Addenda* to the *RFP Documents*, if any.

- (2) *The City* may also provide *Proponents* with *Notices*. The *Notices* do not form part of or amend the *RFP Documents*.

(3) *Subject to Section 2.2(1), the RFP Documents are to be read as a whole. The appendices and Addenda, if any, are incorporated by reference into the RFP.*

(4) *Except for the completion of information, signatures, and prices to be submitted by Proponents in accordance with these RFP Documents, the Proponents must not alter the RFP Documents in any way whatsoever.*

2.2 Conflicts or Inconsistencies in Documents

(1) *For the purpose of the RFP Process, if there are any conflicts or inconsistencies among the terms and conditions of the documents comprising the RFP Documents the following will apply:*

- (a) *for matters of interpretation related to the RFP Process and all competitive procurement process matters, the RFP will prevail over the appendices to the RFP during the RFP Process;*
- (b) *for all matters of interpretation of the Project and the Sample Contract Letter during the RFP Process, the Sample Contract Letter will prevail over the RFP and other appendices; and*
- (c) *for the purpose of resolving conflicts or inconsistencies among the documents that constitute the Sample Contract Letter, the provisions of the Sample Contract Letter dealing with conflicts or inconsistencies will govern.*

(2) *Despite Section 2.2(1), if a Proponent believes that there is any term or condition in any RFP Document that is ambiguous, or that conflicts or is inconsistent with any other term or condition in the RFP Documents, the Proponent is required to notify The City of that ambiguity, conflict, or inconsistency in accordance with Section 3.2.2.*

(3) *The City's latest electronic version of any RFP Document as posted on SAP ARIBA will govern. For the purposes of this Section 2.2(3), the latest version of any RFP Document will be determined by the date and time of when the document was placed on the SAP ARIBA by The City.*

2.3 Distribution of Documents to Proponents

(1) *The City will circulate RFP Documents, including Addenda, by placing them on SAP ARIBA. Proponents are solely responsible for ensuring that they reviewed all documents on SAP ARIBA in accordance with Section 2.4, and, in particular, have reviewed all documents on SAP ARIBA immediately prior to submitting a proposal.*

2.4 SAP ARIBA

(1) *During the RFP Process, SAP ARIBA will be the primary method of communication between the Proponents and The City. The City will use SAP ARIBA for the following:*

- (a) *the distribution of RFP Documents, amended and restated RFP Documents, and Addenda (including "black-lined" RFP Documents revised by Addenda);*
- (b) *the provision of Background Information;*
- (c) *the posting of Notices and other information for Proponents; and*
- (d) *the receipt of RFIs from Proponents and the posting of responses to RFIs.*

(2) *The City may add, delete, or amend documents on SAP ARIBA at any time.*

- (3) Each *Proponent* is solely responsible to ensure that it:
- (a) has registered and created an account on *SAP ARIBA* and has the appropriate software that allows the *Proponent* to access and download documentation that *The City* posts to *SAP ARIBA* and to submit a *Proposal*;
 - (b) checks *SAP ARIBA* frequently for the addition, deletion, or amendment of *RFP Documents*, *Background Information*, *Notices*, and other information and the posting of responses to *RFIs* and, at all times during the *RFP Process*, keeps itself informed of and takes into account the most current *RFP Documents*, *Background Information*, *Notices* and other information and responses to *RFIs*;
 - (c) the *Proponent* contact email account will accept all emails from *The City*.
- (4) *The City* will not be responsible for any technical malfunction or other problems with or affecting, any communications network or service, computer systems, servers or peripherals, or computer equipment. In the event of a confirmed malfunction with *SAP ARIBA*, *The City* may, in its sole discretion, extend the *Submission Deadline*, or re-issue the *RFP*.
- (5) An individual who submits a *Proposal* on behalf of the *Proponent* in response to the *RFP* is deemed, as a result of such submission, to have full legal authority to submit a *Proposal* on behalf of the *Proponent*. *The City* takes no responsibility or liability for a *Proposal* submitted in response to the *RFP* without the appropriate approval of the *Proponent* having been obtained for submission of the *Proposal*.

Section 3 - THE RFP PROCESS

3.1 RFP Process Timetable

- (1) *The City* may amend the timetable, without liability, cost, or penalty and in its sole discretion at any time before the *Submission Deadline* for events that are to occur on or before the *Submission Deadline*, including the *Submission Deadline* itself.
- (2) If *The City* extends the *Submission Deadline*, all obligations of the *Proponents* will be subject to the extended date and time.

3.2 Questions and Contact with *The City*

3.2.1 City Contact

- (1) Except as set out in Section 1.4(2) and Section 3.4, the *Proponents* must submit all communications regarding the *RFP Documents*, the *RFP Process*, and their *Proposals* to the *City Contact* electronically in accordance with Section 3.2.2.

3.2.2 RFI Submission Process

- (1) A *Proponent* must submit an *RFI* if the *Proponent*:
- (a) identifies any errors, omissions or ambiguities in the *RFP*;
 - (b) wishes to seek an *Approved Alternative*, *Approved Equivalent*, or *Approved Equal*; or
 - (c) wishes to submit a question or request additional information with respect to the *RFP*, including with respect to the *RFP Process*, the *Project* or the *Sample Contract Letter*.
- (2) *Proponents* must submit *RFIs* to *The City* prior to the deadlines set out in the *Timetable*.

(3) *The City* is not responsible in any way whatsoever for any misunderstanding by a *Proponent* or any of its *Proponent Team Members* of the *RFP Documents*, *Background Information*, responses to *RFIs*, *Notices*, or any other type of information provided by *The City*.

(4) The following will apply to *Proponents* when submitting *RFIs* to *The City* during the *RFP Process*:

- (a) *RFIs* must be submitted to *The City* by using the “Q&A” tab on *SAP ARIBA* in accordance with the deadlines set out in the *Timetable*;
- (b) *Proponents* are permitted to submit *RFIs* categorized as follows:
 - (i) *General RFIs*; or
 - (ii) *Commercially Confidential RFIs*;
- (c) if *The City* disagrees with a *Proponent’s* categorization of an *RFI* as a *Commercially Confidential RFI*, *The City* will give the *Proponent* an opportunity to either re-categorize the *RFI* as a *General RFI* or to withdraw the *RFI*; and
- (d) if *The City* determines, in its sole discretion, that a *Commercially Confidential RFI*, even if it is withdrawn by a *Proponent*, is of general application or would provide a significant clarification of the *RFP Documents*, *RFP Process* to *Proponents*, *The City* may issue a clarification to *Proponents* that deals with the same subject matter as the withdrawn *Commercially Confidential RFI*.

(5) *The City* will provide written responses only to *General RFIs* to all *Proponents* through *SAP ARIBA*. If *The City* agrees with a *Proponent’s* categorization of a *RFI* as a *Commercially Confidential RFI*, then *The City* will provide a response through *SAP ARIBA* only to the *Proponent* that submitted the *RFI*.

(6) *The City* may, in its sole discretion, respond to *RFIs* received after the deadline set out in the *Timetable*, if, in the opinion of *The City*, the inquiry raises a significant issue that needs clarification. *The City* will not respond to inquiries received after the *Submission Deadline*.

(7) *The City’s* responses to *RFIs* do not amend the *RFP Documents* unless subsequently confirmed by way of an addendum to the *RFP Documents* issued in accordance with Section 3.6.

(8) Prior to the *Submission Deadline*, if a *Proponent* wishes to contact *The City* on matters relating to its *Proposal*, the *RFP Documents* or the *RFP Process*, it will contact the *City Contact* electronically through *SAP ARIBA*. Direct contact by *Proponents* with the *City Contact* may only occur in situations where contact through *SAP ARIBA* is not possible.

3.3.2 Communications Restrictions

3.3.2.1 Communications with Other Government Authorities and Utilities

(1) Subject to the restrictions in Section 3.3.2, *Proponents* and *Proponent Team Members* are permitted to communicate directly with any other municipality, government authority, or utility provider with respect to utilities or other types of governmental requirements related to the *Project*.

(2) *The City* is not, in any way whatsoever, responsible for any representations, statements, assurances, commitments, or agreements that *Proponents*, *Proponent Team Members*, or their respective *Advisors* receive or believe they may have received from another municipality, government authority, or utility provider. *Proponents*, *Proponent Team Members*, and their respective *Advisors* rely on any such

representations, assurances, commitments, or agreements at their own risk without recourse against *The City*.

3.3.2 Prohibited Contacts and Lobbying Prohibition

(1) *Proponents* and *Proponent Team Members* and all of their respective *Advisors*, employees and representatives are prohibited from engaging in any form of political or other lobbying, of any kind whatsoever in relation to the *Project*, or to influence the outcome of the *RFP Process*.

(2) Without limiting the generality of Section 3.3.2(1), and except as otherwise explicitly permitted in the *RFP*, neither *Proponents* nor *Proponent Team Members* nor any of their respective *Advisors*, employees, or representatives will contact or attempt to contact, either directly or indirectly, at any time during the *RFP Process*, any of the following *Persons* or organizations on matters related to the *RFP Process*, the *RFP Documents*, or the *Proposals*:

- (a) any *Person* who is employed or engaged by *The City*, or any *Person* who was previously employed by *The City*, and who would have information related to this *Project*, other than the *City Contact*;
- (b) any expert or *Advisor* assisting *The City*;
- (c) any member of *City Council* or any member of a councillor's staff;
- (d) any other *Proponent* or their *Proponent Representative* (except *Proponent Team Members* that are part of more than one *Proponent*);
- (e) *Ineligible Persons*; or
- (f) any directors, officers or consultants of any *Person* listed in Sections 3.3.2(2)(a) to 3.3.2(2)(e).

(3) If a *Proponent*, *Proponent Team Member* or any of their respective *Advisors*, employees, or representatives, in the opinion of *The City*, contravenes Section 3.3.2(1) or 3.3.2 (2), *The City* may, in its sole discretion, but is not bound to:

- (a) take any action in accordance with Section 7.2; or
- (b) impose conditions on a *Proponent's* or *Proponent Team Member's* continued participation in the *RFP Process* that *The City* considers, in its sole discretion, to be in the public interest or otherwise appropriate.

3.3 Media Releases, Public Disclosures and Public Announcements

(1) *Proponents* is not permitted to, and must ensure that their *Advisors*, employees, representatives, and *Proponent Team Members*, and their respective *Advisors*, employees, and representatives do not issue or disseminate any media release, public announcement, or public disclosure that relates to the *RFP Process*, the *RFP Documents*, or the *Project* or any related matters, without the prior written consent of *The City*, which consent may be withheld in *The City's* sole discretion.

(2) Neither the *Proponents* nor the *Proponent Team Members* or any of their respective *Advisors*, employees, or representatives are permitted to make any public comment, respond to questions in a public forum, or carry out any activities to either criticize another *Proponent* or *Proposal*, or to publicly promote or advertise their own qualifications, interest in or participation in the *RFP Process* without *The City's* prior written consent, which consent may be withheld in *The City's* sole discretion. Notwithstanding

this Section 3.3.3(2), *Proponents* and *Proponent Team Members* are permitted to state publicly that they are participating in the *RFP Process*.

(3) Section 3.3.3(2) does not prohibit disclosures necessary to permit the *Proponent* to discuss the *Project* with prospective subcontractors, but such disclosure is permitted only to the extent necessary to solicit those subcontractors' participation in the *Project*.

3.3.4 Restrictions on Communications between Proponents – No Collusion

(1) A *Proponent*, *Proponent Team Members*, and their respective *Advisors*, employees, and representatives, must not discuss or communicate, directly or indirectly, with any other *Proponent*, any information whatsoever regarding the preparation of its own *Proposal* or any other *Proposal* in a fashion that would contravene *Applicable Law*. *Proponents* must prepare and submit *Proposals* independently and without any connection, knowledge, comparison of information, or arrangement, direct or indirect, with any other *Proponent*.

3.4 **Meetings with Proponents**

3.4.1 Site Visit and Proponents' Meeting

(1) *The City* may conduct either a *Site Visit* or a *Proponents' Meeting*, or both, prior to the *Submission Deadline*.

(2) Although the *Site Visit* and the *Proponents' Meeting* are optional, *The City* strongly encourages *Proponents* to have a representative present. A *Proponent's* failure to attend a *Site Visit* or *Proponents' Meeting* is at the *Proponent's* own risk and responsibility.

(3) Detailed information with respect to the time, date, location, safety requirements, and restrictions for the *Site Visit* and *Proponents' Meeting* are set out in the *Information Table*.

(4) *Proponents* must observe all health and safety and security requirements during the *Site Visit*. *Proponents* acknowledge that the *Proponent*, its employees, and representatives attend *Site Visits* at their own risk.

(5) *Proponents* may ask questions or seek clarifications at a *Site Visit* or *Proponents' Meeting*. Nothing stated or disclosed by *The City* at a *Site Visit* or *Proponents' Meeting* will be binding on *The City*, nor will a statement or disclosure change, modify, amend, or waive the requirements of the *RFP* in any way, unless subsequently confirmed by way of an *Addendum* to the *RFP Documents* issued in accordance with Section 3.6.

3.4.2 Additional Visits

(1) Except for the *Site Visit*, *Proponents* are not permitted to access the *Project Site*, for any purpose except as prior written arrangement with the *City Contact* through *SAP ARIBA*.

If *The City* permits an *Additional Visit*, *The City* may, in its sole discretion and through the *City Contact*, require that a representative from *The City* be present to monitor *Proponents'* activities during the *Additional Visit*. The *City Contact* will confirm whether the representative from *The City* will be present at the *Additional Visit* at the time the *Additional Visit* is approved and scheduled. The period during which an *Additional Visit* will be permitted is set out in the *Timetable*.

(3) A *Proponent* that wishes to arrange an *Additional Visit* will submit a request through *SAP ARIBA* to the *City Contact* at least two (2) *Business Days* prior to the *Proponent's* proposed date and time for an *Additional Visit*. The request must set out the:

- (a) proposed date and time, and alternate date and time, of the proposed *Additional Visit*;
- (b) purpose of the *Additional Visit*;
- (c) areas of the *Project Site* for which access is requested; and
- (d) names, titles, and contact information of the *Proponent's* and *Proponent Team Members'* representatives who will be attending the *Additional Visit*.

(4) If the *Proponent* has received approval for and written confirmation of the *Additional Visit* from the *City Contact*, unless otherwise set out in the *City Contact's* confirmation, the provisions of Section 3.4.1(4) and (5) will apply to the *Additional Visit*.

3.4.3 Commercially Confidential Meetings

(1) *The City* may, in its sole discretion, convene *Commercially Confidential Meetings*. The *Commercially Confidential Meetings* may be:

- (a) to discuss the *Sample Contract Letter* and the *Proponent's* suggested amendments to the *Sample Contract Letter*; or
- (b) ad hoc.

(2) Whether *The City* intends to hold *Commercially Confidential Meetings* and the locations of those meetings is set out in the *Information Table*. The approximate date of *Commercially Confidential Meetings* is set out in the *Timetable*. While attendance at *Commercially Confidential Meetings* is not mandatory, *Proponents* are strongly encouraged to attend. *Proponent's* failure to attend a *Commercially Confidential Meeting* is at the *Proponent's* own risk and responsibility.

(3) If *The City* holds *Commercially Confidential Meetings* and a *Fairness Monitor* has been appointed for the *RFP Process*, the *Fairness Monitor* will attend such *Commercially Confidential Meetings*.

(4) For all *Commercially Confidential Meetings*, each *Proponent* will provide *The City* with an agenda and a list of attendees at least 5 Business Days in advance of each meeting. *The City* may provide *Proponents* with comments on the agenda and discuss any prioritized items *The City* would like to discuss.

(5) Nothing stated or disclosed by *The City* at the *Commercially Confidential Meetings* will be binding on *The City*, nor will such statement or disclosure change, modify, amend, or waive the requirements of the *RFP Document* in any way, unless subsequently confirmed by way of an *Addendum* to the *RFP Document*, issued in accordance with Section 3.6.

(6) By their attendance at the *Commercial Confidential Meetings*, the *Proponent*, *Proponent Team Members*, and any of their attendees at *Commercially Confidential Meetings* acknowledge and agree that:

- (a) a statement made at a *Commercially Confidential Meeting* by *The City* or any of its *Advisors* or representatives is not and will not be deemed or considered to be an indication of a preference by *The City* or a rejection by *The City* of anything said or done by the *Proponent*, *Proponent Team Member*, or any of their attendees;
- (b) any statement made at a *Commercially Confidential Meeting* by *The City* or any of its *Advisors* or representatives cannot and will not be relied upon in any way by the *Proponent* or *Proponent Team Member* for any purpose, including any purpose in connection with the *RFP*, the *Sample Contract Letter*, the *Project* or otherwise, except and only to the extent expressly confirmed by *Addendum* in accordance with Section

- 3.6, provided that *The City* will not be under any obligation to confirm any information by *Addendum*;
- (c) *The City* may share process-related information, including clarifying information, with all *Proponents* if the need arises; and
 - (d) the *Proponent*, each *Proponent Team Member*, and their attendees:
 - (i) will participate in the *Commercially Confidential Meetings* in accordance with the guidelines, procedures, and processes set out in the *RFP Documents*;
 - (ii) waive any and all rights to contest and/or protest the *RFP Documents* and the processes and guidelines set out, including the *Commercially Confidential Meetings*, based on the fact that *Commercially Confidential Meetings* occurred or on the basis that information may have been received during a *Commercially Confidential Meeting* by another *Proponent*, another *Proponent Team Member*, or their attendees that was not received by the *Proponent* or the *Proponent Team Member(s)*, or attendees; and
 - (iii) agree that the *Proponent*, *Proponent Team Members*, and their attendees must treat information received at a *Commercially Confidential Meeting* as *Confidential Information*.

3.5 Changes to Proponents or Proponent Team Members

(1) *Proponents* will ensure that there is no change to its *Identified Proponent Parties* without prior written consent from *The City*.

(2) If *The City*, in its sole discretion, considers a proposed change to a *Proponent's Identified Proponent Party* to be acceptable, *The City* may consent to the change. Such consent may be subject to such terms and conditions as *The City* may require, in its sole discretion. If a proposed change is not acceptable to *The City*, the *Proponent* may propose an alternate change for review by *The City* in the same manner as the first proposed change. *The City* may, in its sole discretion, disallow any actual or proposed change.

(3) In the case of a change to *Identified Proponent Parties* made without consent by *The City*, *The City* may, in its sole discretion, disqualify the *Proponent* and terminate the *Proponent's* continued involvement in the *RFP Process* or allow the *Proponent* to continue under such terms and conditions as *The City*, in its sole discretion, may require.

(4) If, at any time prior to the execution of the *Finalized Contract Letter*, and notwithstanding any other provision in the *RFP Documents*, a *Proponent* or *Proponent Team Member* acquires control of another *Proponent* or *Proponent Team Member* (as "control" is described in section 2(2) of the *Business Corporations Act* (S.A. 2009, c. B-9)):

- (a) the acquired *Proponent*, or acquired *Proponent Team Member* (as applicable), will be immediately disqualified from further participation in the *RFP Process*; and
- (b) *The City* will allow the acquiring *Proponent* or acquiring *Proponent Team Member* (as applicable), to continue in the *RFP Process* subject to such terms and conditions as *The City* may require.

3.6 Changes to the RFP Documents - Addenda

(1) *The City* may, in its sole discretion, amend or supplement the *RFP Documents*. *The City* will issue changes to the *RFP Documents* by *Addenda* only. No other statement, including any interpretation, clarification, or response to either requests for information or inquiries, whether oral or written or made by *The City* or representative of *The City*, including the *City Contact*, will amend the *RFP Documents*. The approximate final date that *The City* will issue an *Addendum* in respect of the *RFP Documents* is set out in the *Timetable*.

(2) *The City* will issue *Addenda* by placing them on SAP ARIBA.

(3) *Proponents* are solely responsible to ensure that they have received all *Addenda* issued by *The City*. *Proponents* may seek confirmation of the number of *Addenda* issued under the *RFP* from the *City Contact* through SAP ARIBA. The *Proponent* must confirm in its *Proposal Submission Form* that it received all *Addenda* during the *RFP Process* and the *Proponent* must acknowledge that the contents of the *Addenda* form part of the *RFP Documents*.

3.7 Freedom of Information, Confidentiality and Copyright Matters

3.7.1 Freedom of Information and Protection of Privacy Act

(1) *Proponents* are advised that:

- (a) *The City* may be required to disclose the *RFP Documents* in a part or parts of any *Proposal* or any other records relating to the *RFP* pursuant to *FOIP*;
- (b) *The City* may disclose *Proposals* and *Confidential Information* about *Proponents* to its *Advisors* engaged in connection with the *Project*, including to the *Fairness Monitor*; and
- (c) *FOIP* may provide protection for confidential and proprietary business information. *Proponents* are strongly advised to consult their own legal *Advisors* as to the appropriate way in which confidential and proprietary business information should be identified in the *Proposal*.

(2) Subject to the provisions of *FOIP*, *The City* will use reasonable commercial efforts to safeguard the confidentiality of any information identified by a *Proponent* as confidential but will not be liable in any way whatsoever to any *Proponent* or *Proponent Team Member* if such information is disclosed based on an order or decision of Alberta's Office of the Information and Privacy Commissioner or otherwise as required under *Applicable Law*.

3.7.2 Confidentiality Agreements

(1) No later than 5 Days after a request by *The City*, *Proponents* and *Proponent Team Members* shall cause each of their employees, representatives, and *Advisors* who are in receipt of *Confidential Information* to execute and deliver to *The City* a confidentiality agreement in a form prescribed by and with terms and conditions acceptable to *The City*, in its sole discretion.

3.7.3 Confidential Information

(1) By accepting receipt of *Confidential Information*, the *Proponent* agrees that:

- (a) all *Confidential Information*:

- (i) remains the sole property of *The City* and the *Proponent* will treat it as confidential;
 - (ii) will not be used by the *Proponent* for any purpose other than developing and submitting a *Proposal* in response to the *RFP Process* or the performance of any subsequent agreement with *The City* relating to the *Project*;
 - (iii) will not be disclosed by the *Proponent* to any *Person* who is not involved in the *Proponent's* preparation of its *Proposal* or the performance of any subsequent agreement with *The City* relating to the *Project*, without prior written consent of *The City*; and
 - (iv) will not be used in any way that is detrimental to *The City*;
- (b) if requested by *The City*, all *Confidential Information* must be returned to the *Proponent* to *The City* no later than 10 *Days* after that request;
- (c) each *Proponent* will be responsible for any breach of the provisions of this Section 3.7.3. by any *Person* to whom it discloses the *Confidential Information*. For greater clarity, the *Proponent's* employees, representatives, *Advisors* and the *Proponent Team Members* and their employees, representatives and *Advisors*;
- (d) each *Proponent* indemnifies *The City* and its councilors, consultants, employees, agents, and representatives and shall have each of them fully released from and against any and all loss, cost, damage, expense, fine, suit, claim, penalty, demand, action, obligation, and liability of any kind or nature, including, without limitation, professional fees on a full indemnity basis) suffered or incurred by any of them arising as a result of or in connection with a breach of any of the provisions of this Section 3.7.3 by the *Proponent* or by any *Person* to whom the *Proponent* has disclosed the *Confidential Information*;
- (e) if a *Proponent*, *Proponent Team Member* or any of their respective *Advisors*, prior to or following submission of the *Proponent's Proposal*, discovers a breach of any of the confidentiality obligations set out in Sections 3.7.2 or 3.7.3, the *Proponent* will promptly disclose all information with respect to such breach to the *City Contact*;
- (f) if a breach of the provisions of this Section 3.7.3 would cause *The City* to suffer loss that could not be adequately compensated by damages, and that *The City* may, in addition to any other remedy or relief, enforce any of the provisions of this Section 3.7.3 upon application to a court of competent jurisdiction for injunctive relief without proof of actual damage to *The City*;
- (g) notwithstanding anything else to the contrary in the *RFP Documents*, the provisions of this Section 3.7.3 will survive any cancellation of the *RFP Process* and the conclusion of the *RFP Process* and, for greater clarity, will be legally binding on each *Proponent*, whether or not it submits a *Proposal*.
- (2) The confidentiality obligations of the *Proponent* do not apply to any information that falls within the following exceptions:
- (a) information that is lawfully in the public domain at the time of first disclosure to the *Proponent*, or which, after disclosure to the *Proponent*, becomes part of the public domain other than by a breach of the *Proponent's* confidentiality obligations or by any act or fault of the *Proponent*;

- (b) information which was in the *Proponent's* possession prior to its disclosure to the *Proponent* by *The City*, and provided that it was not acquired by the *Proponent* under an obligation of confidence; or
- (c) information which was lawfully obtained by the *Proponent* from a third party without restriction of disclosure, provided such third party was at the time of disclosure under no obligation of secrecy with respect to such information.

3.7.4 Copyright and Use of Information in Proposals

(1) *Proponents* must not use or incorporate into their *Proposals* any concepts, products or processes that are subject to copyright, patents, trademarks or other intellectual property rights of third parties unless the *Proponents* have, or will procure through licensing without cost to *The City*, the right to use and employ such concepts, products, and processes in and for the *Project*.

(2) All requirements, designs, documents, plans, and information supplied to *The City* to *Proponents* in connection with the *RFP* are and will remain the property of *The City*. Upon request of *The City*, all such designs, documents, plans, and information (and any copies thereof in any form or medium created by or on behalf of the *Proponent*) must be returned to *The City*.

3.8 **Conflict of Interest and Ineligible Persons**

3.8.1 Conflict of Interest

(1) If a *Proponent*, a *Proponent Team Member*, or any of their respective *Advisors*, prior to or following submission of the *Proponent's Proposal*, discovers a *Conflict of Interest*, the *Proponent* must promptly disclose the *Conflict of Interest* to *The City* in a written statement to the *City Contact*. This obligation continues until the end of the *RFP* process.

(2) *Proponents* must disclose in the *Proposal Submission Form* all *Conflicts of Interest* whether or not the *Conflict of Interest* has been disclosed to *The City* prior to the submission of *Proposals*.

(3) At the request of *The City*, the *Proponent* will provide *The City* with the *Proponent's* proposed means to mitigate and minimize to the greatest extent practicable any *Conflict of Interest*. The *Proponent* will submit any additional information to *The City* that *The City* requests from the *Proponent* because *The City*, in its sole discretion, considers the information necessary to properly assess the *Conflict of Interest*.

(4) *The City* may, in its sole discretion, exclude any *Proponent*, *Proponent Team Member*, or their *Advisors* from participating in the *RFP* Process on the grounds of *Conflict of Interest*.

(5) Without limiting the generality of Section 3.8.1, *The City* may, in its sole discretion, require the *Proponent*, *Proponent Team Member*, or their *Advisors* to substitute a new *Person* for the *Person* giving rise to the *Conflict of Interest*, and the provisions of Section 3.5 will apply to such substitute.

(6) *The City* may, in its sole discretion, waive any *Conflict of Interest*. A waiver may be upon such terms and conditions as *The City*, in its sole discretion, requires to satisfy itself that the *Conflict of Interest* has been appropriately managed, mitigated, and minimized, including requiring the *Proponent* to put into place such policies, procedures, measures, and other safeguards as may be required by and be acceptable to *The City*, in its sole discretion, to manage, mitigate, and minimize the impact of such *Conflict of Interest*.

3.8.2 Ineligible Persons

(1) The *Ineligible Persons* listed in the *Information Table*, as well as their employees, former employees who have any information relating to this *Project*, *Affiliates*, and any of their subcontractors, *Advisors*, consultants, or representatives engaged in respect of this *Project*, are not eligible to participate as a *Proponent*, *Proponent Team Member* or *Key Personnel*. Further, they may not advise or assist a *Proponent* or a *Proponent Team Member* in any way in relation to the *RFP Process* or the *Project*.

(2) *The City* may, in its sole discretion, amend the *Ineligible Persons* list in the *Information Table* from time to time during the *RFP Process*.

(3) A *Proponent* may seek *The City's* permission to allow an *Ineligible Person's* *Affiliate* or former employee to participate as a *Proponent Team Member*, *Key Personnel* or *Advisor* to the *Proponent*. To request permission, a *Proponent* must submit a request for permission to the *City Contacts* as early as possible that includes the following:

- (a) the full legal name of the *Ineligible Person*, plus the full legal name of the *Affiliate* or former employee that the *Proponent* wishes to include on its team or as a *Proponent Team Member*, *Key Personnel*, or *Advisor* to the *Proponent*;
- (b) details of any work that the *Ineligible Person* has carried out in relation to the *Project*;
- (c) information regarding the *Affiliate's* or former employee's relationship to the *Ineligible Person*; and
- (d) a description of the policies and procedures that will be put in place to manage or mitigate the impact of a potential *Conflict of Interest*.

(4) Upon receipt of a request pursuant to Section 3.8.2(3), *The City* will, in its sole discretion, make a determination as to whether:

- (a) it considers the *Proponent* to be a *Conflict of Interest*; and
- (b) the *Conflict of Interest* can be managed, mitigated or minimized.

(5) If *The City* has determined, in its sole discretion, that an *Affiliate* or former employee of an *Ineligible Person* or *Proponent* has a *Conflict of Interest*, the impact of which cannot be properly managed, mitigated or minimized, *The City* will add the name of the *Affiliate* or other *Person* to the *Ineligible Persons* list by *Addendum*.

(6) *The City* may, in its sole discretion, waive the ineligibility of a potentially *Ineligible Person*, an *Affiliate* or former employee on such terms and conditions as *The City*, in its sole discretion, may require.

Proposed Costs

The *Proponent* and the *Proponent Team Members* will bear all costs and expenses incurred by them relating to any aspect of their participation in the *RFP Process*.

Subject to Section 9.1(1), *The City* is not liable to pay any costs or expenses of any *Proponent* or to reimburse or compensate a *Proponent* under any circumstances, regardless of the outcome of the *RFP Process*.

3.10 Insurance

3.10.1 Insurance Required during the *RFP Process*

(1) During the *RFP Process*, the *Proponent* is required to obtain, and, where applicable, to cause all of their respective *Proponent Team Members* and other *Persons* listed in this Section 3.10.1(1) to obtain, and at all times keep and maintain in force the insurance set out in Section 3.10.1(1), whenever the *Proponent*, a *Proponent Team Member*, or any of their respective directors, officers, employees, consultants, *Advisors*, agents or representatives are present at the *Project Site*, or at any facilities or premises of *The City* for any purpose whatsoever:

- (a) Commercial General Liability insurance, having an inclusive limit of not less than **\$5,000,000** for each occurrence or accident and covering all sums which the *Proponent*, a *Proponent Team Member* or any of their respective representatives may become legally obligated to pay for damages as a result of bodily injury (including death at any time resulting therefrom) sustained by any *Person* or *Persons* or because of damage to, destruction of, or loss of use of property caused by any occurrence or accident arising out of any operations or activities carried out in connection with the *RFP* or *RFP Process*. The policy or policies must include:
 - (i) Motor Vehicle Liability insurance in the amount of \$2,000,000 per accident, for vehicles used by *Proponents*, *Proponent Team Members* (or their respective directors, officers, employees, consultants, *Advisors*, agents and representatives) while present at the *Project Site*, or at any facilities or premises of *The City*.

(2) As a condition of allowing access to the *Project Site*, or to the facilities or premises of *The City*, *The City* may, in its sole discretion, require *Proponents* to provide a certificate of insurance acceptable to *The City* evidencing that the insurance required by Section 3.10.1 is in place.

(3) All insurance policies required to be maintained by *Proponents* must provide that the insurance will not be cancelled or materially changed to restrict coverage without the insurer endeavouring to give at least 30 Days prior written notice to *The City*.

(4) *Proponents* are responsible for all deductibles that may apply in any of the required insurance policies pursuant to this Section 3.10.

(5) By participating in the *RFP Process*, the *Proponent* confirms that *The City's* insurance requirements will not be considered and will not, in any manner, limit or restrict the liability of the *Successful Proponent*.

3.10.2 Applicable Law and Insurance during the *RFP Process*

(1) As a condition of allowing access to the *Project Site*, or any facilities or premises of *The City*, *The City* may, in its sole discretion, require *Proponents* to provide evidence acceptable to *The City* that:

- (a) the *Proponent*, and its *Proponent Team Members*, if applicable, are compliant with *Applicable Law* relating to workplace safety, workers' compensation, and labour relations; and
- (b) the *Proponent*, and its *Proponent Team Members*, if applicable, have employer's liability insurance in amounts and on terms and conditions acceptable to *The City*.

Section 4 – SUBMISSION, WITHDRAWAL, AND MODIFICATION OF THE PROPOSAL

4.1 Proposal Submission

(1) Each *Proponent* must submit its *Proposal* on or before the *Submission Deadline*. For the purposes of the *RFP*, the determination of whether the *Proposal* has been submitted on or before the *Submission Deadline* will be based on the time and date recorded by *SAP ARIBA*. *Proposals* will not be accepted after the *Submission Deadline*.

(2) *Proponents* must submit *Proposals* electronically on *SAP ARIBA*. The electronic copy as submitted on *SAP ARIBA* and downloaded by *The City* will be the “Original Copy” of the *Proposal*. The receipt provided electronically by *SAP ARIBA* upon submission of a *Proposal* will indicate the date and time of submission and serve as confirmation of submission.

(3) *Proponents* should allow sufficient time to upload *Proposals* and to resolve any issues that may arise regarding the electronic submission prior to the *Submission Deadline*. Each *Proponent* is solely responsible to ensure that the *Proposal* is submitted prior to the *Submission Deadline* and that the uploaded *Proposal* is not defective, corrupted, or blank and that the submitted documents can be opened and legibly viewed by *The City*.

(4) *The City* may reject any *Proposal* where any documents contained in the *Proposal* cannot be opened or legibly viewed by *The City*. *Proposals* will not be opened publicly.

(5) As further set out in Section 6.2.1, each *Proposal* must include a duly signed *Proposal Submission Form* (Appendix B).

(6) For clarity, a “duly signed” *Proposal Submission Form* includes a *Proposal Submission Form* that is signed with a handwritten signature or, pursuant to the *Electronic Transaction Act* S.A. 2001, c.E-5.5, an *Electronic Signature*.

(7) By submitting a *Proposal Submission Form* with an *Electronic Signature*, the *Proponent* is deemed to consent to use and acceptance of such *Electronic Signature* and acknowledges that such *Electronic Signature* will have the same force and effect as a handwritten signature.

4.2 Withdrawal or Amendment of Proposal

(1) *Proponents* may amend their *Proposal* prior to the *Submission Deadline* by using the “Withdraw Bid” button on *SAP ARIBA* to withdraw their complete *Proposal*. *Proponents* may then submit an amended *Proposal*, if desired, prior to the *Submission Deadline*, by following the rules and procedures for submission.

(2) At any time throughout the *RFP Process* and prior to *Submission Deadline*, a *Proponent* may withdraw its *Proposal* by going to *SAP ARIBA* and using the “Withdraw Bid” button on *SAP ARIBA* to withdraw its complete *Proposal*.

4.3 Entities Permitted to Submit Proposals

(1) If a *Prequalification Process* preceded this *RFP Process*, subject to Section 3.5, only the *Prequalified Entities* are eligible to participate in this *RFP Process*.

(2) If there was no prequalification process and the *RFP Process* is open to all *Proponents*, a *Proposal* may be submitted by:

- (a) a single legal entity; or

(b) a *Proponent Team* through the *Lead Proponent*.

(3) Each *Proponent Team* must submit, as part of its *Proposal*, a *Proponent Team Declaration* in the form set out in Appendix D.

(4) If an agreement is executed between *The City* and a *Proponent Team*, *The City* may, in its sole discretion, require parent companies of the entities forming the *Proponent Team* to be parties to the agreement or jointly and severally guarantee the obligations of the *Proponent Team*.

4.4 Proposal Irrevocability

(1) Subject only to the *Proponent's* right to withdraw its *Proposal* prior to the *Submission Deadline* in accordance with Section 4.2, each *Proposal* is irrevocable and must remain in effect and open for acceptance by *The City* for the *Proposal Validity Period*.

Section 5 – PROPOSAL FORM AND CONTENT REQUIREMENTS

5.1 Format and Content of the Proposal

(1) *Proponents* will submit *Proposals* in accordance with the requirements and instructions set out in Appendices B to D, and Appendices F and G to the RFP and in accordance with the *Timetable*. *Proposals* must be submitted in English.

(2) *Proponents* must submit *Proposals* as follows:

(a) Part A – *Proposal Submission Form* (Appendix B), *Proponent Team Declaration Form* (Appendix D) (where applicable), and *Reference Form* (Appendix F) (where applicable) completed according to the instructions contained in each form, and where applicable, signed by an authorized representative of the *Proponent*;

(b) Part B - *Technical Submission* consisting of:

(i) the *Technical Submission Information*; and

(ii) any additional information set out in the *Information Table*;

(c) Part C - *Financial Submission* consisting of:

(i) the *Price Submission Form* (Appendix C);

(ii) the *Financial Submission Information*, if applicable;

(iii) the *Consent of Surety and Bid Bond* or acceptable alternative, in accordance with Section 5.3(1); and

(iv) any additional information set out in the *Information Table*.

(d) Prices set out in the *Price Submission Form* (Appendix C) must be inclusive of all applicable duties and taxes except GST which should be itemized separately where indicated. Prices submitted by *Proponents* should be in Canadian Dollars. Prices submitted in another currency will be converted to Canadian Dollars for the purposes of evaluation using the applicable Bank of Canada exchange closing rates on *Submission Deadline*.

(3) If, in completing the information or prices to be submitted by the *Proponent* in accordance with these *RFP Documents*, the *Proponent* has struck out, revised, erased, or made similar alterations to its *Proposal*, an authorized representative of the *Proponent* must initial each alteration made.

5.2 Investigation by the Proponent

(1) *Proponents* are solely responsible for carefully examining all of the *RFP Documents*, and any maps, plans, drawings, and data referred to in the *RFP Documents* and are solely responsible for carefully examining the *Project Site*, the premises adjacent thereto and the access to the *Project Site*. Failure by a *Proponent* to do so will not be accepted as a basis for changes to the *Work* or extensions to any deadlines under the *Agreement*.

(2) *Proponents* will carry out all investigations necessary to inform themselves thoroughly as to the character and magnitude of the *Work*, the facilities for delivering, placing, and operating the necessary machinery and equipment and for delivering and handling products and equipment at the *Project Site*.

(3) *Proponents* will be responsible for informing themselves as to the conditions that may prevail at the location of the *Work* and work being carried out on nearby or adjacent locations that may affect the *Work*.

5.3 Bonding and Consent of Surety

(1) Each *Proponent* must provide as part of its *Financial Submission* a *Consent of Surety* and *Bid Bond* in the amounts set out in the *Information Table* and on the form set out in Appendix E, or in a form containing equivalent obligations on the part of the surety company and the *Proponent*, executed under seal by a surety company satisfactory to *The City* and allowed by the laws of Alberta to issue bonds in Alberta. In lieu of a *Consent of Surety* or *Bid Bond*, *The City* may, in its sole discretion, accept from a financial institution acceptable to *The City* one or more of the following:

- (a) a bank draft, certified cheque, irrevocable letter of credit, or guarantee, along with any additional documentation *The City* may require; or
- (b) a letter that a bank draft, certified cheque, irrevocable letter of credit, or guarantee will be provided upon the request of *The City*.

(2) Failure by a *Proponent* to provide additional required documentation in accordance with this Section 5.3(1) will result in *The City*, in its sole discretion, electing to discontinue consideration of the *Proponent's Proposal* in the *RFP* process.

Section 6 EVALUATION, CLARIFICATION AND VERIFICATION OF PROPOSALS

Evaluation Committee and Advisors

(1) *The City* will establish an *Evaluation Committee*. *The City*, in its sole discretion, will determine the size, structure, and composition of the *Evaluation Committee*. The *Evaluation Committee* may be assisted by and receive advice from any of *The City's Advisors*, and any other employees or representatives of *The City* in any manner determined necessary or desirable by *The City*.

(2) If a member of the *Evaluation Committee* becomes unable to continue serving on the *Evaluation Committee* before the completion of a step in the evaluation process, the evaluation comments and scores of that individual, in respect of the uncompleted steps in the evaluation process only, will be ignored. Whether or not an *Evaluation Committee* member, in these circumstances, is replaced is in the sole discretion of *The City*.

6.2 Steps in the Evaluation Process

6.2.1 Step 1 – Review of Proposal Contents

(1) *The City* will review the contents of each *Proposal* and will determine whether it is in compliance with the requirements set out in Section 5.1.

(2) If, in the sole discretion of *The City*, a *Proposal* that does not comply with the requirements of the *RFP Documents*, *The City* will, without liability, cost, or penalty reject the *Proposal* and will not consider the *Proposal* further in the *RFP Process*. For the purposes of the *Proposal*, “comply” and “compliance” means that the *Proposal* conforms to the requirements of the *RFP Documents* without material deviation. A “material deviation” in a *Proposal* is any failure to comply with a *RFP Document* requirement that, in the sole discretion of *The City*:

- (a) impedes, in any material way, the ability of *The City* to evaluate the *Proposal*;
- (b) affects *The City’s* ability to enforce the *Proponent’s* obligations pursuant to the *RFP Documents*; or
- (c) constitutes an attempt by a *Proponent* to revise *The City’s*, or the *Proponent’s* rights or obligations under the *RFP Documents*.

(3) A requirement in this *RFP* or in the appendices to this *RFP* that a *Proponent* “must” or “shall” do something is not intended to supersede the Section 6.2.1, for greater certainty, to supersede the concepts of “comply”, “compliance”, or “material deviation” set out in this Section 6.2.1.

6.2.2 Step 2 – Review of the Proposal Submission Form

(1) *The City* will review the *Proposal Submission Form* (Appendix B) to:

- (a) ensure that there have been no changes to the *Prequalified Parties* from any *Prequalified Parties Submissions*, and apply the provisions of Section 3.5; and
- (b) assess the *Conflict of Interest and Confidential Information* section of the *Proposal Submission Form*, and apply the provisions of Section 3.8.

(2) *The City* may:

- (a) require a *Proponent* to clarify or verify the contents of its *Proposal* or any statement made by a *Proponent*;
- (b) require a *Proponent* to submit supplementary documentation clarifying or verifying any matter contained in its *Proposal*; and
- (c) seek a *Proponent’s* acknowledgement of *The City’s* interpretation of the *Proposal* or any part of the *Proposal*.

(3) *The City* is not obliged to seek clarification or verification of any aspect of a *Proposal* or any statement made by a *Proponent*, including an ambiguity in a *Proposal* or in a statement made by a *Proponent*.

(4) Any written information received by *The City* from a *Proponent* pursuant to a request for clarification or verification from *The City* as part of the *RFP Process* may, in *The City’s* sole discretion, be considered part of the applicable *Proposal*.

6.2.3 Step 3 – Review and Scoring of the Technical Submission

(1) The *Evaluation Committee* will evaluate and score the *Technical Submission* using the evaluation criteria set out in Part 1 and Part 2 of *RFP Appendix G* in order to establish a *Technical Submission* score ("**Technical Submission Score**"). If a *Proponent* must receive a *Minimum Technical Submission Score* it will be set out in the *Information Table*.

6.2.4 Step 4 – Review and Scoring of the Financial Submission

(1) The *Evaluation Committee* will evaluate and score the *Financial Submission* in accordance with the evaluation process and evaluation criteria set out in Part 1 and Part 3 of *RFP Appendix G* and *RFP Appendix C*, as applicable, in order to establish a *Financial Submission* score ("**Financial Submission Score**"). For clarity, if a *Minimum Technical Score* is applicable to the *RFP Process*, *The City* will only evaluate and score the *Financial Submissions* of *Proponents* that have achieved the *Minimum Technical Score*.

6.2.5 Step 5 – Establishing a Final Proposal Score

(1) The *Evaluation Committee* will apply the weighting set out in the *Information Table* to the *Technical Submission Score* and *Financial Submission Score* in order to establish a final *Proposal* score.

6.2.6 Step 6 – Final Ranking of the Proponents

(1) The *Evaluation Committee* will rank the *Proponent* based on the final *Proposal* score.

(2) In the event of a tie in the final *Proposal* score between two *Proponents*, *The City* may, in its sole discretion, give the higher ranking to the *Proponent* with the higher *Financial Submission Score*.

Section 7 - GENERAL EVALUATION AND DISQUALIFICATION PROVISIONS

7.1 Determining Compliance, Scoring and Ranking

(1) *The City* will, in its sole discretion, determine:

- (a) whether a *Proposal* has complied with the submission requirements;
- (b) the rankings of the *Proposals*; and
- (c) whether a *Proposal* or a *Proponent*:

is disqualified; or

(d) a *Proposal* will cease to be considered in the evaluation process.

(2) *The City's* discretion in determining compliance, scores, and ranking, as well as disqualification of the *Proponents*, or *Proposals* is not limited or restricted in any way by the fact that a prequalification process preceded the *RFP Process*.

(3) *The City* has the right, at any time and in its sole discretion, to consider in the evaluation of the *Proposals* or in the exercise of any of *The City's* rights under the *RFP*:

- (a) any instances of poor performance by a *Proponent* or a *Proponent Team Member* that *The City* has experienced; and/or
- (b) any publicly available information about a *Proponent* or a *Proponent Team Member* that is, in *The City's* sole discretion, considered credible information.

7.2 Disqualification

(1) *The City* may, in its sole discretion, disqualify a *Proponent*, a *Proponent Team Member*, or a *Proposal*, or cancel its decision to make an award under this *RFP*, at any time prior to execution of the *Finalized Contract Letter* by *The City*, if:

- (a) the *Proposal* is determined to be non-compliant pursuant to Section 6.2.1;
- (b) the *Proponent* fails to cooperate in any attempt by *The City* to clarify or verify any information provided by the *Proponent* in its *Proposal* pursuant to Section 6.2.2(2);
- (c) the *Proponent* contravenes Sections 3.3.2 or 3.3.3;
- (d) the *Proponent* fails to comply with *Applicable Law*;
- (e) the *Proposal* contains false or misleading information or misrepresentation;
- (f) the *Proposal*, in the opinion of *The City*, reveals a material *Conflict of Interest* for which the *Proponent*, in accordance with Section 3.3.4:
 - (i) does not receive a waiver of consent from *The City*; or
 - (ii) fails to substitute the person giving rise to the *Conflict of Interest*;
- (g) in the opinion of *The City*, acting reasonably, the *Proponent* or a *Proponent Team Member* or any of their respective representatives breached Section 3.3.4;
- (h) the *Proponent* or *Proponent Team Member* has committed a material breach of:
 - (i) any existing agreement between the *Proponent* and *The City*; or,
 - (ii) any other provision of the *RFP*;
- (i) *The City's* "Procurement Policy for a Party with a Dispute with The City" (FA-056 (A)) applies to the *Proponent* or a *Proponent Team Member*;
- (j) a *Proponent* or any *Proponent Team Member* or any director or officer of either a *Proponent* or *Proponent Team Member* has been convicted of an offence in connection with any goods and/or services rendered to *The City*;
- (k) there are any convictions related to inappropriate bidding practices or unethical behaviour by a *Proponent* or a *Proponent Team Member* or any of their *Affiliates* or any director or officer of either a *Proponent* or *Proponent Team Member* in relation to a public or broader public sector tender or procurement in any jurisdiction;
- (l) the *Proposal*, in the opinion of *The City*, contains unsustainable pricing;
- (m) in the 12 months prior to the *Submission Deadline*, *The City* became aware that the *Proponent* or *Proponent Team Member* failed to disclose an actual *Conflict of Interest*

in the past or current procurement issued by *The City*, unless the *Proponent* has demonstrated to the satisfaction of *The City* that the *Proponent* has implemented measures to prevent future false or omitted disclosure of actual *Conflicts of Interests*; or

- (n) *in the 12 months prior to Submission Deadline; The City* has taken action under section 12.4 of the *Standard General Conditions*.

7.3 The City's Right to Accept, Reject and Cancel

(1) *The City* may, in its sole discretion, and at any time during the *RFP Process*, do any one or more of the following:

- (a) reject any or all *Proposals*;
- (b) accept any *Proposal*;
- (c) if only one *Proposal* is received:
 - (i) where that *Proposal* is compliant pursuant to Section 6.2.1, accept or reject that *Proposal*; or
 - (ii) where that *Proposal* is non-compliant pursuant to Section 6.2.1, negotiate with that *Proponent*;
- (d) if the *Proposal* ranked the highest pursuant to Section 6.2.6 contains a *Financial Submission* that is above the *Estimated Construction Budget*, negotiate with that *Proponent*;
- (e) discontinue the *RFP Process* any time prior to the issuance by *The City* of the *Notification of Award* including in the event that *The City* determines inadequate funding for the *Project* is available;
- (f) alter the *Timeline* and *RFP Process* in accordance with Section 3.1;
- (g) cancel this *RFP Process* and subsequently advertise or call for new proposals for the same subject matter of these *RFP Documents*;
- (h) reject a *Proposal* from a *Proponent* that has had an agreement or agreements with *The City* that *The City* terminated for default; or
- (i) reject a *Proposal* from a *Proponent* that has previously been given a *Notification of Award* by *The City* and has failed to proceed with the work described in that *Notification of Award*.

Section 8 - SUCCESSFUL PROPONENT, AGREEMENT SUBMISSION AND EXECUTION

8.1 Identification of the Successful Proponent

(1) On completion of its evaluation process, and in accordance with the ranking established pursuant to Section 6.2.6, *The City* will identify the *Successful Proponent* and *The City* will notify the *Successful Proponent* by issuance of a *Notification of Award*. The *Notification of Award* will indicate *The City's* acceptance of the *Successful Proponent's Proposal*.

(2) As a condition of award, *The City*, in its sole discretion, may require the *Successful Proponent* to authorize *The City* to conduct a credit check. In the event, that *The City*, acting reasonably, determines that the *Successful Proponent* does not meet *The City's* standard for credit worthiness, *The City* may withdraw the award and identify the next *Successful Proponent*.

8.2 Execution and Submission of Finalized Contract Letter and Documents

(1) No later than 10 *Business Days* after the date of the *Successful Proponent's* receipt of the *Notification of Award*, the *Successful Proponent* must submit to *The City* the *Finalized Contract Letter* signed by the person legally authorized to bind the *Successful Proponent*.

(2) The *Successful Proponent* will be required to provide to *The City* other documentation listed in the *Notification of Award*, and as set out in the *Sample Contract Letter*.

8.3 Failure to Execute the Finalized Contract Letter and Provide Documents

(1) If the *Successful Proponent* fails to meet its obligations pursuant to Section 8.2, *The City* may, in its sole discretion, do any or all of the following:

- (j) withdraw its *Notification of Award*, without liability, cost, or penalty to *The City*;
- (k) retain or call upon any bid security included in a *Bid Bond*;
- (l) accept the next highest ranked *Proposal*;
- (m) carry out a new procurement process;
- (n) have the *Work* carried out in any other way that *The City*, in its sole discretion, considers is in the best interest of *The City*.

(2) A *Successful Proponent* that fails to meet its obligations in accordance with Section 8.2 will:

- (a) indemnify and save harmless *The City* from all loss, damage, cost, charges, and expenses that *The City* may suffer or be put to by reason of the *Successful Proponent's* failure to carry out its obligations; and
- (b) make good whatsoever for any costs or expenses incurred by the *Successful Proponent* and *The City* in the *Notification of Award*.

If the *Successful Proponent* fails to meet its obligations in accordance with Section 8.2, *The City* may, in its sole discretion, prohibit the *Successful Proponent* from submitting a tender or proposal on subsequent requests for tender or requests for proposals issued by *The City* for a period of time that *The City* considers to be appropriate.

Section 9 - LEGAL MATTERS AND RIGHTS OF THE CITY

9.1 Limit on Liability

(1) Each *Proponent* and all other *Persons* participating in this *RFP Process* agree that if *The City* or its respective *Advisors* commit a material breach of their obligations under or in connection with this *RFP* (that is, a material breach of *Contract A*), the total liability of *The City* to any *Proponent*, *Proponent Team Member*, or any other *Person* participating in the *RFP Process*, and the aggregate amount of damages recoverable against *The City* for any matter relating to or arising from that material

breach, whether based upon an action or claim in contract, warranty, equity, negligence, intended conduct or otherwise, including any action or claim arising from the acts or omissions, negligent or otherwise, of *The City* will be the lesser of either the *Proposal* preparation costs that the *Proponent* seeking damages from *The City* can demonstrate, or \$250,000.

9.2 Applicable Law and Attornment

- (1) The *RFP* and the *Agreement* will be governed and construed in accordance with *Applicable Law*.
- (2) By participating in the *RFP Process*, the *Proponent* agrees that:
 - (a) any action or proceeding relating to the *RFP Process* must be brought in a court of competent jurisdiction in Alberta and for that purpose the *Proponent* irrevocably and unconditionally attorns and submits to the jurisdiction of that Alberta court;
 - (b) it irrevocably waives any right to and will not oppose any Alberta action or proceeding relating to the *RFP Process* on any jurisdictional basis, including *forum non conveniens*; and
 - (c) it will not oppose the enforcement against it in any other jurisdiction, of any judgment or order duly obtained from an Alberta court contemplated by this section 9.2.

9.3 Licenses, Permits, etc.

(1) If a *Proponent* is required by *Applicable Law* to hold or obtain a licence, permit, consent, or authorization to carry on an activity contemplated by the *Proposal* or in the *Sample Contract Letter* (including the schedules attached), neither the acceptance of the *Proposal* nor execution of the *Finalized Contract Letter* by *The City* will be considered as approval by *The City* of carrying on such activity without the requisite licence, permit, consent, or authorization and the *Proponent* will not undertake or perform any activity until it has obtained all licenses, permits, consents, or authorizations required under *Applicable Law* or the *Agreement*.

9.4 Power of Municipal Council of the City

(1) *Proponents* are advised that no provision of the *RFP* (including a provision stating the intention of *The City* to intend to operate or will any such provision have the effect of operating, in any way, so as to interfere with or otherwise fetter the discretion of *City Council* in the exercise of its statutory powers.

9.5 Trade Agreements

(1) Where the *RFP Process* falls within the scope of applicable trade agreements, it is subject to those trade agreements; however, the rights and obligations of the parties are governed by the specific terms of the *RFP*.

Section 10 - NOTIFICATION AND DEBRIEFING

(1) Any time after the *Successful Proponent* has been identified, *The City* will formally notify the *Proponent(s)* who were not selected as *Successful Proponent* that they were not successful in the *RFP Process*.

(2) Following the issuance of the *Notice of Award*, at the request of an unsuccessful *Proponent*, *The City* may provide it with a debriefing.

- (iii) Schedule 2 – Delivery Method Requirements - Fixed Price Construction;
- (iv) Schedule 4 – Project Schedule;
- (v) Schedule 5 – Technical Specifications (including *Drawings*); and
- (vi) Schedule 6 – Contractor’s Proposal.

Notwithstanding the order of the precedence of documents set out in this Section (2), if there exists any conflict or inconsistency between any requirements specified in “Schedule 3 – Special Conditions - Part B – Standard Specifications, Guidelines, and Requirements” and the requirements specified in “Schedule 5 – Technical Specifications”, the requirements specified in “Schedule 5 – Technical Specifications” shall prevail in respect of the conflict or inconsistency for the purposes of this Agreement.

(3) Unless otherwise set out in the *Contract Letter*, capitalized words and phrases used will have the same meanings as are ascribed to them in Schedules 1 to 6. When the words “will”, “shall” or “shall” are used in the *Contract Letter*, they will be construed and interpreted as synonymous.

(4) The *Effective Date* of the *Contract Letter* is the date of signature by *The City*.

(5) The *Key Personnel* for this *Project* are:

<i>Key Personnel</i>	
Position Title	Name

(6) The *Contractor* will provide the following *Performance Security* to *The City*:

<i>Performance Bond</i> (amount should equal 50% of the <i>Price Commission</i>)	\$
<i>Labour and Material Payment Bond</i> (amount should be equal to 50% of the <i>Price Commission</i>)	\$

NOTE: All *Performance Security* required or approved by *The City* (Risk Management) will be listed here, e.g. *Lien Letter of Credit*, other bonds, insurance, guarantees.

(7) The *Contractor* will commence the performance of the *Work* immediately following issuance of the *Notice to Proceed* and will diligently and continuously proceed with the performance of the *Work* in accordance with the *Contract Letter*, as may be amended by agreement of *The City*.

(8) The *Prime Contractor for Safety* is

(9) In accordance with the schedules to the *Contract Letter*, *The City* will pay to the *Contractor* the *Price Submission* of \$ _____ for performance of the *Work*.

(10) *The City* will pay the *Contractor* for performance of the *Work* in accordance with the schedules to *Contract Letter*.

(11) This *Contract Letter* may be executed and scanned and delivered by electronic transmission, and when so executed and delivered to *The City*, will be deemed an original.

(12) Any notice, consent, approval, determination, demand or other communication required or permitted to be given or made under this *Contract Letter* ("**Notice**") by either party must be in writing and must be:

- (a) delivered in person on a *Business Day*;
- (b) sent by prepaid courier service; or
- (c) sent by electronic transmission (email) during a *Business Day*,

to the following respective addresses:

If to The City:	If to Contractor:
Director, Supply Management:	
The City of Calgary, Supply Management 2 nd Flr, Building U, 677 25 Avenue Calgary, Alberta T2G 4K8 Email: SupplyManagementGeneral@calgary.ca	
City Representative:	
Design Professional:	
Pursuant to SCC 22.1(1) for dispute resolution purposes:	
Supervisor:	Senior Representative:
Manager:	

(13) Each *Notice* sent will be deemed to have been received:

- (a) on the day it was delivered if delivered in person or by prepaid courier service; or
- (b) on the day it was sent by email or at the start of business on the first *Business Day* thereafter if the day on which it was sent by email is not a *Business Day*.

(14) Either party may, from time to time, change its address for receiving any *Notices* by giving *Notice* to the other party as set out in the *Contract Letter*.

Approved	
As to Content	
Business Unit Initials	

<p>THE CITY OF CALGARY SUPPLY MANAGEMENT</p> <p>Per: _____</p> <p>Name: _____</p> <p>Title: _____</p> <p>Date: _____</p> <p><i>I have the authority to bind the City.</i></p>	<p>Per: _____</p> <p>Name: _____</p> <p>Title: _____</p> <p>Date: _____</p> <p><i>I have the authority to bind the Contractor.</i></p>
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SCHEDULE 2

DELIVERY METHOD REQUIREMENTS: FIXED PRICE CONSTRUCTION

**ARTICLE 1:
 DEFINITIONS**

1.1 Definitions

Unless otherwise defined below or within this Schedule 2, capitalized terms will have the meanings set out in Schedule 1 - *Standard General Conditions*. Where a capitalized term is defined in both the Schedule 1 and this Schedule 2, the definition set out in this Schedule 2 will apply.

**ARTICLE 2:
 STANDARD SPECIFICATIONS, GUIDELINES & REQUIREMENTS**

2.1 Standard Specifications, Guidelines and Requirements

The *Contractor* must comply with *The City's* current edition (most issuance) of the *Procurement Documents* of the following documents, as specifically indicated in Schedule 3 – Special Conditions:

Standard Specifications
Standard Specifications: Roads Construction
Standard Specifications: Sewer Construction
Standard Specifications: Waterworks Construction
Standard Specifications: Street Lighting Construction
Standard Specifications: Erosion and Sediment Control
Development Guidelines and Standard Specifications: Landscape Construction
Standard Specifications and Design Guidelines: Potable Water Feedermain Construction
Standards, Guidelines, Manuals and Catalogues
Access Design Standards
CAD Standard
CAD Standard Reference Document
Design Guidelines for City of Calgary Sewer Stations
Design Guidelines for City of Calgary Funded Buildings
Design Guidelines for Development Site Servicing Plans
Design Guidelines for Subdivision Servicing
Plan Manual for Erosion & Sediment Control
Guidelines for Erosion & Sediment Control
Guidelines for Safe Construction in Proximity of Feeder Main, Critical Distribution Mains, Stormwater/Storm Main, and Critical Collection Mains
Power Bypass Pumping Guidelines
Stormwater Management & Design Manual
Street Lighting Material Catalogue
Temporary Traffic Control Manual
Temporary Traffic Control Guidelines for Pedestrians
Wastewater Lift Station Design Guidelines

The *Contractor* may be required to comply with other documents specified in Schedule 3 – Special Conditions.

**SCHEDULE 3
 SPECIAL CONDITIONS**

Part A: Schedule 1 – Standard General Conditions

Capitalized terms will have the meanings set out in *Standard General Conditions*.

Section Reference	Issue	Special Conditions										
SGC 1.1(11)	Cash Allowances											
SGC 1.1(28)	Contingency Allowances											
SGC 1.1(65)	Identified Encumbrances											
SGC 1.1(74)	Lien Period											
SGC 1.1 (76)	Materials											
SGC 1.1(105)	Project Site	The Project Site is:										
SGC 1.1(107)	Schedule Operational Date											
SGC 1.1(108)	Warranty Period											
SGC 1.1(144)	Work Plan	The Contractor will prepare the following that are preceded by a box with an "x": <table border="1" style="margin-left: 20px;"> <thead> <tr> <th>"x"</th> <th>Description</th> </tr> </thead> <tbody> <tr> <td><input type="checkbox"/></td> <td>ECO Plan</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Health and Safety Plan</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Inspection Plan</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Quality Management Plan</td> </tr> </tbody> </table>	"x"	Description	<input type="checkbox"/>	ECO Plan	<input type="checkbox"/>	Health and Safety Plan	<input type="checkbox"/>	Inspection Plan	<input type="checkbox"/>	Quality Management Plan
"x"	Description											
<input type="checkbox"/>	ECO Plan											
<input type="checkbox"/>	Health and Safety Plan											
<input type="checkbox"/>	Inspection Plan											
<input type="checkbox"/>	Quality Management Plan											

Section Reference	Issue	Special Conditions
SGC 4.1(2)	Performance of Work	
SGC 4.1(2)(d)	Performance of Work	The <i>Contractor</i> undertakes maintenance of the <i>Project</i> and any <i>Facility</i> until:
SGC 4.7(1)	Compliance with Community Standards Bylaw	
SGC 4.8(3)	Key Personnel Substitution Compensation	
SGC 5.4(1)	Security Clearance	
SGC 5.8(1)(f)	Operational	
SGC 6.6(1)	Digital Drawings	
SGC 7.3(1)(b)	Liquidation Damages	
SGC 7.4(3)	Completion Prior to Schedule Date	

Section Reference	Issue	Special Conditions
SGC 8.1(1)	Access and Use	The City expressly waives the requirement for submission of the: Check all that apply <input type="checkbox"/> Health and Safety Plan <input type="checkbox"/> The Quality Management Plan <input type="checkbox"/> Not Applicable NOTE: Make sure your choice is consistent with “Work Plan” above
SGC 8.1(4)	Site Office	
SGC 8.3(1)	Access Fee	The following fee will be payable by the Contractor for its right of access to and use of the Project Site: \$
SGC 8.5(2)(h)	Condition of the Site	
SGC 8.9(1)	Survey Monuments	Contact the Manager, Field Surveying Services at (403) 243-8164
SGC 9.3(1)(e) and 9.3(6)	Determination of Costs	There is no Cost Method E for this Project.
SGC 10.2(6)	Application for Payment	
SGC 10.2(7)	Application for Payment	The City’s Tangible Capital Asset form is to be submitted with each invoice.

Section Reference	Issue	Special Conditions
SGC 11.1(2)	Inspection Plan	NOTE: Make sure your choice is consistent with “Work Plan” above
SGC 11.1(3)	Quality Management Plan	
SGC 12.2(1)	Prime Contractor Status	
SGC 13.1(1)(a)	Required Contractor's Insurance	CGI Motor Vehicle: Other special clauses, coverage, or limits:
SGC 13.1(8)	Additional Contractor Insurance	
SGC 13.2(1)	City Procured Insurance	
SGC 20.1(1)	ECP Plan	NOTE: Make sure your choice is consistent with “Work Plan” above
SGC 20.2(1)	Erosion and Sediment Control	Contact <i>The City's</i> Water Resources-Erosion Control Coordinator at 403-268-2655
SGC 20.3(1)	Project Site Water Management	Contact <i>The City's</i> Water Resources- Control Coordinator at 403-268-2655 and <i>The City's</i> Water Resources – Industrial Monitoring Supervisor at 403-268-4558
SGC 20.9(1)(e)	Discovery of Hazardous Substance	

Section Reference	Issue	Special Conditions
SGC 20.11(3)	Offsite Disposal of Excavated Material	Contact <i>The City's</i> Environmental Control Technologist in Waste & Recycling Services at 403-268-8440 or cleanfill@calgary.ca
SGC 20.14(1) and (5)	Authorization to Operate Fire Hydrants	Contact <i>The City's</i> Director, Water Services at 403-268-4416 or 403-268-4712
SGC 20.18(3)	Clean-Up and Restoration of Project Site	
SGC 22.9	Currency	

Part B: Schedule 2 – Delivery Method Requirements: Fixed Price Construction

Unless otherwise defined within Schedule 2, capitalized terms will have the meanings set out in *Standard General Conditions*. Where a capitalized term is defined in both the *Standard General Conditions* and Schedule 2, the definition set out in Schedule 2 will apply. The Contractor must comply with *The City's*

current edition (as at issuance of the *Procurement Documents*) of the following documents that are preceded by a box with an “x”:

The *Contractor* must comply with *The City’s* current edition (as at issuance of the *Procurement Documents*) of the following documents that are preceded by a box with an “x”:

“X”	Description
Standard Specifications	
<input type="checkbox"/>	Standard Specifications: Roads Construction
<input type="checkbox"/>	Standard Specifications: Sewer Construction
<input type="checkbox"/>	Standard Specifications: Waterworks Construction
<input type="checkbox"/>	Standard Specifications: Street Lighting Construction
<input type="checkbox"/>	Standard Specifications: Erosion and Sediment Control
<input type="checkbox"/>	Development Guidelines and Standard Specifications: Landscape Construction
<input type="checkbox"/>	Standard Specifications and Design Guidelines: Potable Water Feeder Main Construction
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
Standards, Guidelines, Manuals & Catalogues	
<input type="checkbox"/>	Access Design Standards
<input type="checkbox"/>	CAD Standard
<input type="checkbox"/>	CAD Standard Guidance Document
<input type="checkbox"/>	Design Guidelines for City of Calgary Light Station
<input type="checkbox"/>	Design Guidelines for City of Calgary Flood Buildings
<input type="checkbox"/>	Design Guidelines for Development Site Servicing Plans
<input type="checkbox"/>	Design Guidelines for Sanitation Servicing
<input type="checkbox"/>	Field Manual for Erosion & Sediment Control
<input type="checkbox"/>	Guidelines for Erosion & Sediment Control
<input type="checkbox"/>	Guidelines for Safe Construction in Proximity of Feeder Main, Critical Distribution Mains, Sanitary Storm Mains and Critical Collection Mains
<input type="checkbox"/>	Sewer Bypass Servicing Guidelines
<input type="checkbox"/>	Stormwater Management Design Manual
<input type="checkbox"/>	Street Lighting Material Catalogue
<input type="checkbox"/>	Temporary Traffic Control Manual
<input type="checkbox"/>	Temporary Traffic Control Guidelines for Pedestrians
<input type="checkbox"/>	Wastewater Lift Station Design Guidelines
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:
<input type="checkbox"/>	Other:

Part C: Additional Requirements

Capitalized terms will have the meanings set out in *Standard General Conditions*.

The *Contractor* must comply with the following additional requirements that are preceded by a box with an “x”:

"X"	Additional Requirement	Description
<input type="checkbox"/>	1.1	Explosives and Blasting
<input type="checkbox"/>	1.2	Work Adjacent to Pipelines
<input type="checkbox"/>	1.3	Historical Resources Act
<input type="checkbox"/>	1.4	Installation, Maintenance, and Performance Standards for Temporary Traffic Control
<input type="checkbox"/>	1.5	Closing of Streets or Sidewalks
<input type="checkbox"/>	1.6	Hauling Routes, Load Limits and Weigh Scales
<input type="checkbox"/>	1.7	Performance Standards and Performance Tests

1.1 Explosives and Blasting

- (1) When explosives are used, the *Contractor* will be responsible for their handling, storage and transportation in accordance with *Applicable Law*, including *City* bylaws, *Explosives Act*, R.S.C. 1985, c. E-17, *Dangerous Goods Transportation and Handling Act*, R.S.A. 2000, c. O-4 and *Occupational Health and Safety Act*, R.S.A. 2000, Ch. O-2, including the *Occupational Health and Safety Code 2009 Order*, and any associated regulations and any applicable provisions relating to explosives, and its transportation, found in the current *Calgary* Prevention Bylaw. In the event of any conflict, the *Contractor* must comply with the more stringent provision.
- (2) Notwithstanding Section 1.1(1):
 - (a) no blasting may be carried out without the prior written approval of *The City*; and
 - (b) *The City* or the owner of a utility located within the *Community* may require the *Contractor* to present it with a report by an *Engineer* containing sufficient information to demonstrate that any proposed blasting will be done in a reasonable and safe manner.

1.2 Work Adjacent to Pipelines

- (1) The *Contractor* will comply with, and ensure that its *Subcontractors* comply with, all requirements of the *Pipeline Act*, R.S.A. 2000, c. P-15 and associated regulations, Part 32 of the *Occupational Health and Safety Code 2009 Order* and Energy Resources Conservation Board Guide 30 Guidelines for Safe Construction Near Pipelines (collectively referred to as the "**Pipeline Requirements**"). If any of the requirements in the *Agreement* are inconsistent with the *Pipeline Requirements*, the *Pipeline Requirements* will govern.
- (2) Prior to any work being carried out adjacent to a pipeline, the *Contractor* will provide *The City* with a written outline of how it plans to carry out its work under the *Agreement* in accordance with *Applicable Law*. In addition, prior to any work being carried out adjacent to a pipeline, the *Contractor* must provide all of its employees and *Subcontractors* that will be working around pipelines with the following information:
 - (a) The proper procedure for the location of pipelines, including a locate by way of contacting Alberta One Call;
 - (b) An appropriate emergency plan that includes a list of field location telephone numbers, Alberta One Call, and a list of emergency telephone numbers;
 - (c) The estimated or expected location and elevation of all pipelines on the *Project Site*;
 - (d) The nature of the materials in the pipelines or, if no longer in use, the nature of the materials previously in the pipelines;
 - (e) Any health and safety risks and any dangers associated with striking, scraping or in any way damaging the pipelines; and
 - (f) The proper procedure for reporting any damage or disrepair of a pipeline.

- (3) Prior to any work being carried out adjacent to a pipeline, the *Contractor* is responsible for obtaining and distributing to all parties involved in the *Project* complete plans showing exact or expected locations and elevations of all pipelines on the *Project Site*.
- (4) The *Contractor* must ensure that the expected locations and elevations of all existing pipelines are clearly marked on the *Project Site*. The *Contractor* is responsible for ensuring that all markers for pipeline locations are in place at all times during construction, and is responsible for ensuring that markers are highly visible and consist of flagged stakes, snow fencing or equivalent.
- (5) The *Contractor* must ensure that:
- (a) pipelines are hand-exposed at selected points on the *Project Site*, especially where pipeline crossings occur or the pipeline is to be exposed; and
 - (b) equipment is kept at predetermined distances above the line and parallel to the line.
- (6) Notwithstanding locations and elevations provided on any plans, it is the sole responsibility of the *Contractor* to verify accuracy by hand exposing the pipeline or to verify accuracy by using other non-destructive means acceptable to *The City* and pipeline operator. The *Contractor* must provide notice to the pipeline operator and invite a representative to be present during such exposure activities.
- (7) For any *Work* in the vicinity of a pipeline, the *Contractor* must contact the pipeline operator at least 48 hours prior to the commencement of the *Work*. The *Contractor* will arrange for a representative of the pipeline operator to be present during certain construction operations unless the pipeline operator declines to send a representative to the *Project Site* while construction operations are undertaken near the pipeline.
- (8) Prior to any *work* in the vicinity of a pipeline the *Contractor* must ensure that all of the following requirements are met:
- (a) the *Contractor* has obtained written approval from the pipeline operator to carry out the excavation;
 - (b) arrangements are made for a representative of the pipeline operator to be present on *Project Site* to oversee the excavation and all stages and to inspect the pipeline;
 - (c) the pipeline representative has approved the excavation, utility support and backfill procedures;
 - (d) all pipeline locations have been verified and that the pipeline properly has been or is hand exposed or exposed in a non-destructive manner; and
- If required, adequate ramping has been constructed over all pipeline crossings.
- (9) If at any time a pipeline is struck, scraped, damaged, or in any way interfered with by the *Work*, the *Contractor* must immediately inform the pipeline operator, *The City*, the Alberta Energy Resources Conservation Board, and all other applicable regulatory agencies.
- (10) If a pipeline is struck, scraped, damaged or in any way interfered with by the *Contractor*, *The City* reserves the right to immediately shut down the *Project Site* until a meeting is held between the *Contractor* and *The City* at which time the *Contractor* will be required to provide a full report on the pipeline damage and what steps have been taken to rectify the situation.
- (11) The *Contractor* must meet or exceed the minimum construction requirements listed below in the absence of any requirements being specified by the owner or operator of the pipeline:
- (a) All pipeline installations require a minimum of 0.80 metres of cover over the pipeline;

- (b) All pipeline installations under road ditches require a minimum of 1.10 metres of cover over the line;
- (c) Where heavy construction equipment will be crossing pipelines, adequate ramping over the pipeline must be constructed to the satisfaction of the owner or operator of the pipeline; and
- (d) *Applicable Law.*

1.3 Historical Resources Act

- (1) The *Contractor* must comply, and must ensure that its *Subcontractors* comply, with the *Historical Resources Act*, R.S.A. 2000, Ch. H-9, any associated regulations, and any applicable bylaws.
- (2) Where in the course of the performance of the *Work* under the *Agreement*, the *Contractor* suspects archaeological or historical artifacts are unearthed, the *Contractor* must immediately:
 - (a) suspend all operations in the vicinity of the find;
 - (b) notify *The City* of the location of the find and the nature of the materials, structures or artifacts found; and
 - (c) ensure that the *Project Site* is preserved until its significance can be assessed.
- (3) Any material delay caused through compliance with the *Historical Resources Act* may result in a time extension only for performance of the *Agreement* and *The City* will not be obliged to pay any additional amount because of such delay.

1.4 Temporary Traffic Control, Calgary Police Service Coordination, Transit Re-Routing and Interference with Waste Collection

- (1) Subject to Subsection 1.4(4) below, all temporary traffic control installation on *City* streets must be approved by *The City's* Traffic Engineer as defined in the *Calgary Traffic Bylaw* (26M96) through the issuance of all required street use and other permits, prior to installation.
- (2) The *Contractor* will propose the type of temporary traffic control installations required and submit applications for approval as outlined below.
- (3) Applications for approval of proposed temporary traffic control plans (TTCP) must:
 - (a) be submitted to *The City's* permit website at www.Calgary.ca; taking the following submission and approval timelines into account:
 - i. closure requests that will be active for 3 *Days* or less and do not modify signalized intersection operations, must be submitted no less than 5 *Business Days* prior to the date of the proposed closure.
 - ii. closure requests that will be active for 3 to 14 *Days* and do not modify signalized intersection operations, must be submitted no less than 10 *Business Days* prior to the date of the proposed closure; and

closure requests that are longer than 14 *Days*, include cycling network impacts, modify signalized intersection operations, include left turn bays/ left lane closures, impact *Calgary Transit* routes or close loading zones must be submitted no less than 15 *Business Days* prior to the date of proposed closure.
 - (b) be submitted as professional work products and adhere to the following critical requirements:

- i. clearly legible;
- ii. site-specific;
- iii. drawn to scale with accurate spacing/distances included and created using professional software (CAD or equivalent);
- iv. include street names and North arrow to provide context of work location and area road network;
- v. include 24-hour site contact including name and contact phone number that is reachable during and outside of regular work hours;
- vi. clearly state the specific set up and removal dates/times for temporary traffic control installations, including additional notes where required to indicate special conditions (e.g., use of flaggers, Calgary Police presence, local/resident/business access, covered signage, continuous or intermittent work, etc.);
- vii. Include a company or logo of the *contractor* implementing and removing the TTCP;
- viii. Include a legend for all plan elements including additional notes where required;
- ix. include turn path analysis, with the design vehicle identified and minimum lane widths, to confirm vehicle maneuverability where applicable (e.g., narrowed lanes, turn lane closures, truck turns turning radii, proposed detour routes for Transit buses as well as detour routes for waste and recycling vehicles, etc.);
- x. TTCP base maps used must be verified and representative of current or expected conditions, including, but not limited to, existing traffic control devices (all signage and intersection controls), clearly visible pavement markings, curb lines, barriers, and semi-permanent structures;
- xi. conform to the most edition of each of the following documents:
 - "Manual of Uniform Traffic Control Devices for Canada";
 - "The City of Calgary Code Manual" and
 - "The City of Calgary's "Temporary Traffic Control Manual" (TTCM) ;
- xii. not include the use of temporary steel plates during the period from November 1 to March 31, unless otherwise directed by *The City* ;
- xiii. be engineered and Authenticated, to meet APEGA's Authenticating Professional Work Products Professional Practice Standard, if required, as identified in the Temporary Traffic Control Plan Requirement Flow Chart located on page 2 of the TTCM, or include one of the following design elements:
 - steel plates;
 - concrete barriers;
 - overhead pedestrian protections;

- lane crossovers; or,
 - vehicle turning templates.
- (4) *The City* will provide temporary traffic control for:
- (a) emergencies, as determined by *The City*;
 - (b) special events (e.g. parades, marathons); and
 - (c) film productions.
- (5) Prior to implementing a proposed TTCP, *The Contractor* will apply for and obtain all required street use permits and other permits via *The City's* ePermit website at www.calgary.ca.
- (6) Upon receipt of required permits, the *Contractor* will implement the approved temporary traffic control (install, inspect, maintain (including washing) and remove all approved temporary traffic control devices) with its own forces at its sole cost and expense.
- (7) The *Contractor* will perform, at a minimum, complete daily inspections of their temporary traffic control, including photograph, regardless of roadway classification, location and provide records to *The City Representative* upon request.
- (8) If the *Contractor* fails to install or maintain temporary traffic control, including temporary roadmarking, in accordance with the approved TTCP, *The City* may, pursuant to SGC Section 12.4, shut down *the Project Site* until the temporary traffic control deficiencies have been corrected. Should this occur, as per SGC Section 12.4(2), the *Contractor* will not be entitled to any additional time or compensation or claim against *The City*.
- (9) *The City* may, in its sole discretion, determine that additional non-safety related communication, advertising or signage is required to inform the public of upcoming lane closure(s) and associated detour(s). The *Contractor* must cooperate, determine cost, and obtain prior approval of the cost from *The City Representative* to procure, place, maintain and remove any such communication, advertising, or signage as directed by *The City*. *The City* will compensate or reimburse the *Contractor* for all approved costs incurred by the *Contractor* for any extra work or materials provided by the *Contractor* for any such additional communication, advertising or signage required by *The City*.
- (10) At all times the *Contractor* must comply with the *Traffic Safety Act, R.S.A. 2000*, Ch. T-6, and any associated regulations. Should the *Contractor* damage or knock down a traffic control device, railway sign, or street or traffic sign of any kind or a parking meter or become aware that the same has been damaged or knocked down, the *Contractor* must report the damage promptly to *The City*. Further, the *Contractor* must comply with *The City's* Street Bylaw 20M88 whenever and to the extent such provision of either the act or the bylaw is applicable to the Work. If it is necessary to remove a sign or traffic control device on or adjacent to a public street to control, direct, warn or advise vehicles and the public using the street, *the Contractor* will reinstall the sign on a secure portable stand not imbedded in the ground in a location as near as practical to the original location. The *Contractor* will immediately thereafter notify *The City* of the changed location of the sign. If *the Contractor* observes that any such sign has been moved from its intended position, the *Contractor* must promptly, replace any missing materials and report this matter to *The City*.
- (11) In the event of an emergency, as it relates to temporary traffic control, the *Contractor* must act immediately to ensure the safety of the public and on-site workers, and immediately thereafter report full details of the emergency to *The City*.

(12) The *Contractor* will provide and maintain reasonable access to all public and private property adjacent to the *Project Site*. If any temporary closure of access is necessary, this must be coordinated with *The City* and reasonable notice must be provided by the *Contractor* to every resident and every business that will be affected.

(13) The *Contractor* will arrange with the *City* any re-routing of Transit vehicles that is needed to accommodate the *Work*. The *Contractor* must advise *The City* at least 14 Business *Days* prior to the date when re-routing is required to be put into effect.

(14) Where the *Work* of the *Contractor* will interfere with waste collection, the *Contractor* must notify *The City* at least 14 Business *Days* in advance of the *Work*. The *Contractor* must also notify every residence and every business affected by the interference at least 7 *Days* in advance of the *Work*, by delivery of a notice the form of which will be provided by *The City*.

(15) All temporary painted roadmarkings shall be installed on clean pavement, free of oil and debris and other deleterious substances with no excessive (i.e not more than 10%) overspray or splattering paint, straight and uniform in thickness, to the sole satisfaction of *The City*.

(16) If it is determined that Calgary Police Services (CPS) payee officers are required to support a TTC, *The City* will pay for the direct costs associated with the payee officers, only. The *Contractor* shall coordinate all CPS services as required to facilitate the approved traffic closure. *The City Representative* will provide billing codes to allow for CPS to bill *The City* directly.

1.5 Closing of Streets or Sidewalks

(1) The *Contractor* will prepare a schedule showing streets or sidewalks which are required to be closed or partially closed for the purposes of carrying out the *Work*. The schedule must be submitted in writing 3 Business *Days* in advance and approved by *The City* before commencing any *Work*. *Work* is prohibited between 06:00 and 09:00 hours, and between 15:00 and 18:00 hours Monday through Friday on all streets where parking is prohibited during these hours. Any *Work* occurring during the prohibited periods will be deemed unsatisfactory, and not be considered for payment. Where parking is restricted at all times, a special permit is required from *The City*. Closures on Saturdays, Sundays and Public Holidays can only be permitted with at least 4 *Days* advance notice and written approval by *The City*.

1.6 Hauling Routes, Load Limits and Weighing Scales

(1) The *Contractor's* hauling units and trucks must keep to designated truck routes. Any other haul routes which are not designated truck routes must be approved by *The City* prior to the *Contractor's* hauling units or trucks utilizing same.

(2) The *Contractor* will comply with the axle loadings and other weight requirements currently in force in the City of Calgary.

For any *Agreement* where payment is to be made by unit weight, the *Contractor*, at its expense, may be required to provide, install and operate an approved scale or demonstrate other means of accurate unit weight tracking and documentation. If a scale is required to be installed:

(a) The scale must be tested by the Measurement Branch of Industry Canada at the *Contractor's* expense prior to any material being weighed on the said scales and the primary certificate exhibited to *The City*. The scale will be retested at the *Contractor's* expense as often as *The City* may direct. The scale must be of a capacity sufficient to weigh any single axle or tandem loaded vehicle leaving the plant or pit in one operation;

(b) The scale for weighing materials must be equipped with an automatic printer providing a ticket or tape with the following information:

i. net weight;

- ii. date;
 - iii. destination of load (code no.); and
 - iv. truck number;
- (c) Truck tare must be established and recorded twice daily. The first tare is to be taken prior to the first morning load and second tare prior to the first afternoon load; and
- (d) The *Contractor* is responsible for retaining the original copies of the haul cards in the scale house until the following working day when all such cards and a detailed summary sheet showing daily tonnage totals, tares and truck numbers are to be provided to *The City* on the *Project Site* before 16:00 hours.
- (4) The *Contractor* will submit the following for all transportation trucks, oversized vehicles or larger construction equipment (i.e. crane) entering the *Project Site*:
- (a) single axle load (kg);
 - (b) single axle spacing (m).

1.7 Performance Standards and Performance Tests

- (1) *Performance Testing* must be performed by the *Contractor* before the *Certificate of Substantial Completion* is issued.
- (2) Unless otherwise set out in the *Agreement*:
- (a) *The City* will provide the necessary labour, materials, electricity, fuel, heat, chemicals, disposal of fluids and materials and water for the *Performance Tests*;
 - (b) The *Contractor* will carry out the *Performance Tests* in accordance with the direction set out in the *Technical Specifications*;
 - (c) The *Contractor* will provide such guidance as directed in the *Technical Specifications* during the course of the *Performance Tests*.
- (3) When the *Contractor* determines that the *Work* will pass the *Performance Tests*, the *Contractor* will notify *The City* that the *Contractor* will perform the *Performance Tests* on, or to, the *Work*.
- (4) If the *Work*, or part of the *Work* (as applicable), passes one or more of the *Performance Tests*, *The City* will give written acknowledgment of success of the *Performance Test* to the *Contractor*.
- (5) If the *Work*, or part of the *Work* (as applicable), fails to meet one or more of the *Performance Tests*, *The City* will promptly provide notice of such failure to the *Contractor*, and *The City* may:
- (a) reject such *Work*, or part thereof, which has failed to pass the *Performance Test*; or
 - (b) conditionally accept such *Work*, or part thereof, on conditions which *The City* will state in the notice to the *Contractor*.
- (6) If the *Work*, or part of the *Work* (as applicable), fails one or more of the *Performance Tests*, then the *Contractor* will:
- (a) reimburse *The City* for all *The City's* direct costs in performing the failed *Performance Tests*;
 - (b) prepare a report for *The City*, for *The City's* approval, proposing modifications or alterations to the *Work*, or part of the *Work* (as applicable), to bring the *Work* to a condition which the *Contractor* considers will pass the *Performance Tests* and meet the *Performance Standards*; and

- (c) redo or repair the *Work*, or part of the *Work* (as applicable), and repair any damage to the *Work* which may have been caused while carrying out the *Performance Tests* to make the *Work* ready for a repeat of the failed *Performance Tests*.
- (7) If the *Work*, or part of the *Work* (as applicable), fails to pass one or more of the *Performance Tests* as a result of actions or omissions by *The City*, *The City* will promptly issue a *Change Order* providing a *Change* to the *Project Schedule* or the *Project Price*, or both, as the case may be, to the *Contractor* for such *Performance Tests* and the *Contractor* will proceed with its obligations relating to the *Performance Tests* as set out in the *Technical Specifications*.
- (8) If any revenue is generated from any of the *Performance Tests*, the revenue will be paid to the account of *The City*.

Part D: Insurance

SGC 13.1(1)(a) Required Contractor's Insurance

1.1 Other specific clauses, coverage or limits

- (1) None

[or]

SGC 13.1(8) Additional Contractor's Insurance

1.2 Professional Liability Insurance

(1) None

[or]

SAMPLE

SGC 13.2(1) City Procured Insurance

1.3 Course of Construction Insurance

(1) None

[or]

SAMPLE

1.4 “Wrap-Up” Commercial General Liability Insurance

(1) None

[or]

Part E: Project Specific Requirements

None

[or]

See attached Schedule 3, Part E: Project Specific Requirements

SAMPLE

SCHEDULE 4
PROJECT SCHEDULE

Milestone	Date

SAMPLE

SCHEDULE 5
TECHNICAL SPECIFICATIONS

See Schedule 5-A attached

SAMPLE

**APPENDIX B
 PROPOSAL SUBMISSION FORM**

TO: The City of Calgary, Supply Management
CITY CONTACT:
RFP NUMBER:
PROJECT TITLE:
DATE:

Full Legal Name of Proponent:	
Any other name which the Proponent carries on business:	
Address (including City, Province/State, Country, Postal Code):	
Proponent website (if any):	
Name of Proponent Representative and Title:	
Proponent Representative Phone and Email:	<i>The Proponent is solely responsible for ensuring that the Proponent contact email account will accept all emails from The City.</i>
Name, Phone and Email of Proponent's Surety Agent:	

1. WE CONFIRM:
- (a) Proposal
 - i. we have examined the *RFP Documents* and have received all pages including all *Addenda*;
 - ii. we acknowledge that the content of all *Addenda* form part of the *RFP Documents*;
 - iii. our *Proposal* is based on the terms and conditions of the *RFP Documents*;
 - iv. we acknowledge and accept the limit of liability set out in Section 9.1 of the *RFP*;
 - v. by the submission of our *Proposal* we submit a binding offer to carry out all *Work* and obligations described in the *RFP Documents* in accordance with the terms and conditions of the *RFP Documents* and for the compensation set out in the Price Submission Form (Appendix C) of our *Proposal*;

- vi. we agree to hold our *Proposal* open for acceptance until the expiration of the period of *Proposal* irrevocability set out in the *Information Table*; and
- vii. if we are identified as the *Successful Proponent*, we will provide to *The City* all documentation required by the *RFP Documents*, and *Notification of Award*.

(b) Communication and Information

- i. we have not discussed or communicated, directly or indirectly, with any other *Proponent*, any information whatsoever regarding the preparation of our *Proposal* or the *Proposal* of the other *Proponents* in a way that would contravene *Applicable Law*;
- ii. we have prepared and submitted our *Proposal* independently and without connection, knowledge, comparison of information or arrangement, direct or indirect, with any other *Proponent*;
- iii. to the best of our knowledge after reasonable inquiry, we, our *Proponent Team Members*, *Key Personnel* and all our respective *Advisors*, employees and representatives, have:
 1. conducted ourselves with integrity and propriety;
 2. not engaged in any form of political or other lobbying of any kind whatsoever, to influence the outcome of the *RFP Process*;
 3. not engaged in any inappropriate business practices or unethical behaviour in the course of this *RFP Process*; and
 4. complied fully with Sections 3.5 and 3.7.3, and 4 of the *RFP* and the provisions of any confidentiality agreement entered into in connection with the *RFP Process*.
- iv. where any *Background Information* is provided to us by *The City* in the course of the *RFP Process*, we confirm that our *Proposal* is based on and relies solely upon our own examinations, interpretations, and judgment of such *Background Information* and not upon any statement, interpretation, or representation made by *The City* in any way whatsoever; and
- v. except to the extent of the *RFP Process*, we have not received *Confidential Information* of *The City* relevant to the *RFP Process*.

(c) Applicable Law and Tax Obligations

- i. at the time of submitting our *Proposal*, the *Proponent* and each *Proponent Team Member* is in full compliance with all tax obligations to *The City* and all returns required to be filed pursuant to any tax obligations have been paid or satisfactory arrangements for their payment have been made and maintained;
- ii. we have had the opportunity to obtain tax advice from our own *Advisors* and experts in relation to the *Project* or *Sample Contract Letter*; and
- iii. we have made ourselves familiar with all existing collective agreements, pension requirements, applicable labour provincial legislation and rulings of the Alberta Labour Relations Board as they relate to or may affect the performance, including cost of performance, of the *Sample Contract Letter*.

(d) Conflict of Interest

- i. to the best of our knowledge, the following is a complete list of *Conflicts of Interest* and include those:
1. that have already been reported to *The City*; and
 2. individuals (as employees, *Advisors*, or in any other capacity) who participated in the preparation of the *Tender*; **AND**:
 - A. were employees of *The City* and ceased employment within twelve (12) months prior to the *Submission Deadline*;
 - B. are current employees of *The City*; or
 - C. are a spouse of a current employee of *The City*.

Name of Party:			
Details of Conflict of Interest:			
Brief description of nature of participation in preparation of the <i>Proposal</i>:			
Date of employment with <i>The City</i> last on <i>_____</i>. *if applicable			

- ii. upon request, we will provide *The City* with any additional information about each party identified above; and
- iii. **IF THE TABLE ABOVE IS LEFT BLANK**, we declare that (i) there was no *Conflict of Interest* in preparing the *Proposal*; and (ii) there is no foreseeable *Conflict of Interest* in performing the obligations set out the *RFP Documents*.

(e) Supplier Code of Conduct

- i. we have read and understood the *Supplier Code of Conduct* and will comply to the best of our ability.

2. WE REPRESENT AND WARRANT:

- (a) except where we have received written approval from *The City* in accordance with Section 3.5 of the RFP, there have been no changes to the *Proponent* or any of the *Identified Proponent Parties* and no changes to our *Prequalification Submission* (where applicable);
- (b) there have been no changes in circumstance that could impact our ability to perform the obligations under the *Sample Contract Letter*; and
- (c) **EXCEPT FOR THOSE ACTIONS, SUITS OR PROCEEDINGS SET OUT AS FOLLOWS** there are no actions, suits or proceedings pending that could have a material adverse effect on our ability to carry out the *Project* or, to the best of our knowledge after reasonable inquiry, threatened against us or any *Proponent Team Member* and we are not aware of any ground on which such an action, suit or proceeding might be commenced:

1.	
2.	
3.	
4.	

- 3. WE AGREE that any information provided in the *Proposal*, even if it is identified as being supplied in confidence, may be disclosed where required by law or if required by order of a court or tribunal.
- 4. WE ACKNOWLEDGE AND AGREE that:
 - (a) we may sign this *Proposal Submission Form* by handwritten signature or by *Electronic Signature* and either of them will be considered sufficient to bind the *Proponent* and create *Contract A*;

(b) by submitting this *Proposal Submission Form* with an *Electronic Signature*, we are deemed to have consented to the use and acceptance of such *Electronic Signature* and acknowledge that such *Electronic Signature* has the same force and effect as a handwritten signature.

SIGNATURE PAGES FOLLOW – NOTE TO PROPONENTS: The *Proponent* must complete the *Proposal Submission Form* in a manner which legally binds the *Proponent*.

ELECTRONIC SIGNATURE:

[Empty box for electronic signature]

Insert full legal name of proponent (company) in the space above

OR

HANDWRITTEN SIGNATURE:

[Empty box for handwritten signature]

Include signature of person authorized to bind the proponent in the space above

ATTENTION:

I confirm that the below is the Electronic Signature of the proponent. By clicking on "Submit Entire Response" in the ARIBA portal to upload this Submission Form and all other related documents in the process of submitting a proposal, I confirm that I have the authority to fulfill the proponent's intentions to submit the proposal.

Print or type name of individual signing proposal in the space above

[Empty box for name of individual signing proposal]

Print or type name of individual submitting proposal or apply electronic signature in the space above

Base Price SUB TOTAL:		\$
Add	% for <i>Contingency Allowance</i>	\$
NOTE: number inserted by City		
Add <i>Cash Allowance</i> (see Schedule 3 - Special Conditions)		
	\$	
	\$	
	\$	
	\$	
	\$	\$
	\$	\$
NOTE: Only applicable if The City has indicated a Cash Allowance (see Schedule 3 – Special Conditions).		\$
Add	% for overhead and profit relating to the <i>Cash Allowance</i>	
SUB TOTAL:		\$
Add G		\$
PRICE SUBMISSION		

**APPENDIX D
 PROPONENT TEAM DECLARATION**

NOTE to Proponents: This form is to be completed only if the *Proposal* is submitted by a team of *Proponents*. If the *Proponent* is not comprised of multiple team members then the submission of the *Proponent Team Declaration* is not necessary.

A. DEFINITIONS

Unless otherwise defined in this *Proponent Team Declaration*, capitalized terms and expressions used in this *Proponent Team Declaration* have the meanings given to them in the *Request for Proposal Documents*.

B. LEAD PROPONENT

The *Proponent*, as identified on the *Proposal Submission Form*, must be a single legal entity and will be considered the *Lead Proponent* of the *Proponent Team* described in this form.

C. IDENTITY OF PROPONENT TEAM

The members of the *Proponent Team* are:

	Full Legal Name	Prequalification with <i>The City</i>
<i>Lead Proponent</i>		
<i>Proponent Team Member</i>		
<i>Proponent Team Member</i>		
<i>Proponent Team Member</i>		
<i>Proponent Team Member</i>		

D. CONFIRMATION OF LEAD PROPONENT

*** This section to be completed and signed by the *Lead Proponent* ****

The *Lead Proponent*, with the agreement and authorization of the *Proponent Team Members* and for the purpose of all matters related to the *RFP* and the *Proposal*, confirms that it will:

- (a) sign the *Proposal Submission Form* on behalf of the *Proponent Team*;

- (b) enter into and execute the *Finalized Contract Letter* for the provision of the services by the *Proponent Team*;
- (b) be held responsible and liable for the provision of the *Work* by the *Proponent Team*;
- (c) accept payment for the provision of the *Work* on behalf of the *Proponent Team Members*;
- (d) receive instructions for and on behalf of the *Proponent Team*; and
- (e) act as the single point of contact for *The City*, including, but not limited to, for any negotiation, dispute resolution process and settlement of disputes associated with the *RFP* and/or *Proposal* and/or *Agreement*.

The *Lead Proponent*, as a *Proponent Team Member*, confirms all matters set out in section E. below.

In witness whereof and as a legally authorized representative and signatory of the *Lead Proponent*, I/We execute this form as of the date indicated below.

Date (YYYY-MM-DD)

Legal Name of *Lead Proponent*

Per: _____
Name

Title

Per: _____
Name

Title

I/We have authority to bind the *Lead Proponent*.

E. CONFIRMATION OF PROONENT TEAM MEMBER(S)

This section to be completed and signed by each *Proponent Team Member* other than the Lead Proponent.

Each *Proponent Team Member*, for the purpose of all matters related to the *RFP* and/or the *Proposal*, confirms that it:

- (a) consents to its inclusion as a member of the *Proponent Team*;
- (b) confirms that the *Proposal* accurately reflects the qualifications of the *Proponent Team Member* and there have been no changes to its *Prequalification Submission* (where applicable);

- (c) consents to *The City* performing reference checks in respect of the *Proponent Team Member*;
- (d) understands and agrees that any information included in the *Proposal*, even if it is identified as being supplied in confidence, may be disclosed by *The City* where required by law or by order of a court or tribunal;
- (e) has examined the *RFP* and has a clear understanding of the scope of work and performance requirements described in the *RFP*;
- (f) grants authority to the *Lead Proponent* to do any or all of the following on its behalf:
 - (i) sign, through *Electronic Signature* or otherwise, on behalf of the *Proponent Team Members* the *Proposal Submission Form*;
 - (ii) submit the *Proposal*;
 - (iii) enter into or execute the *Finalized Contract Letter*;
 - (iv) incur liability;
 - (v) accept payment;
 - (vi) receive instructions;
 - (vii) act as the single point of contact for *The City*, including in connection with the *Proposal* and/or the *Agreement*;
 - (viii) participate in any negotiation, dispute resolution process and settle disputes associated with the *RFP* and/or *Proposal* and/or the *Agreement*.

In witness whereof and as a legally authorized representative and signatory of the *Proponent Team Member*, I/We execute this form as of the date indicated below.

Date (YYYY-MM-DD)

Full Name of *Proponent Team Member*

Per: _____

Name

Title

Per: _____

Name

Title

I/We have authority to bind the *Proponent Team Member*.

Date (YYYY-MM-DD)

Legal Name of *Proponent Team Member*

Per: _____
Name

Title

Per: _____
Name

Title

I/We have authority to bind the *Proponent Team Member*.

Date (YYYY-MM-DD)

Legal Name of *Proponent Team Member*

Per: _____
Name

Title

Per: _____
Name

Title

I/We have authority to bind the *Proponent Team Member*.

Date (YYYY-MM-DD)

Legal Name of *Proponent Team Member*

Per: _____
Name

Title

Per: _____
Name

Title

I/We have authority to bind the *Proponent Team Member*.

APPENDIX E

CONSENT OF SURETY

Should it be required, the surety company executing this Consent of Surety hereby agrees, if the Proposal is awarded in accordance with the Request for Proposals for

to become bound as surety in either a Contract Performance Bond, or a Contract Performance Bond and Labour and Material Payment Bond, as specified in the Information Table which to be in the form containing the provisions and executed as required by the Agreement for fifty percent (50%) of the Financial Submission for the fulfilment of the Agreement for the work covered by the Agreement and for the payment by the Proponent for all amounts owing by the Proponent in connection with a contract which may be awarded to

at the prices set forth in the RFP Documents. The surety company shall be licensed by The City and allowed by the laws of the Province of Alberta to issue Contract Performance Bonds and Labour and Material Payment Bonds in Alberta is worth over and above its present liabilities, the amount of the Bonds required by the Agreement to be provided by the Proponent.

Unless the surety company issuing this Consent of Surety executes the same under its corporate seal, The City may discontinue consideration of the Proposal to which the Consent of Surety refers.

The form of the Bonds included in the Agreement must be used.

The surety company issuing this Consent of Surety must have an office in the Province of Alberta or be represented by an Agent with an office in the Province of Alberta.

SIGNED, SEALED AND DELIVERED BY:

The Surety:

Surety Company

Name of Person Signing

Signature

(Affix Seal)

BID BOND

Surety Company's Bond No. _____

KNOW ALL MEN BY THESE PRESENT THAT

of _____ in the province of _____
(the "Principal")

AND

a corporation created and existing under the laws of Canada and satisfactory to The City Solicitor and allowed by the laws of the Province of Alberta to transact the business of Suretyship in all Provinces and all Territories of Canada as Surety, (hereinafter called "the Surety"), are jointly and severally held and firmly bound unto The City of Calgary, a municipal corporation (the "Obligee") in penal sum of an amount not less than ten percent (10%) of the Financial Submission in lawful money of Canada to the payment of which sum well and truly to be made to the Obligee, its successors or assigns, the Principal binds itself, its successors and assigns and the Surety binds itself, its successors and assigns, both jointly and severally, firmly by THESE PRESENTS:

WHEREAS the Obligee has called for proposals on the under mentioned project and has required as a condition of considering a proposal that it be accompanied by a bid bond by the Principal and an approved surety in an amount not less than that specified in the RFP documents;

AND WHEREAS the Principal has submitted a written Proposal to the Obligee on the required form and the condition of this obligation is such that if the aforesaid Principal shall have the proposal awarded within the time frame set out in the Information Table and the said Principal will, within the time required, enter into the agreement and give good and sufficient bond(s) to secure the performance of the terms and conditions of the agreement, then this obligation shall be null and void; otherwise the Principal and Surety will pay unto the Obligee the difference in money between the amount of the bid of the said Principal and the amount for which the

Obligee legally contracts with another party to perform the work if the latter amount be in excess of the former.

The Surety shall not be liable for a greater sum than the specified penalty of this Bond.

Any claim under this Bond must be instituted before the expiration of six months from the date of this Bond.

AND the Surety further stipulates and agrees that the Surety shall be and remain bound on the obligation of this Bond whether or not the same has been executed by the Principal and whether or not there is any defect or insufficiency in the execution thereof by the Principal.

IN WITNESS WHEREOF the Principal has executed this Bond under seal and the Surety has caused its corporate seal to be hereunto affixed duly attested by the hands of its proper signing officers or by its duly appointed attorney-in-fact.

SIGNED, SEALED AND DELIVERED BY:

The Principal:

Name of Person Signing	Signature	(Affix Seal)
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The Surety:

Surety Company	
----------------	--

Name of Person Signing	Signature	(Affix Seal)
------------------------	-----------	--------------

CONTRACT PERFORMANCE BOND

Surety Company's Bond No. _____ Bond Amount \$ _____

KNOW ALL MEN BY THESE PRESENT THAT

_____ of _____ in the province of _____
(the "Principal")

AND

_____ a corporation created and existing under the laws of Canada and satisfactory to The City Solicitor and allowed by the laws of the Province of Alberta to transact the business of Suretyship in all Provinces and all Territories of Canada as Surety, (hereinafter called "the Surety"), are held and firmly bound unto The City of Calgary, a municipal corporation, as Oblige, (hereinafter called "the Oblige" in the amount of _____ dollars

(\$ _____) lawful money of Canada, for the payment of which sum, well and truly to be made, the Principal and the Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, firmly by these presents.

WHEREAS the Principal has entered into a written contract with the Oblige, dated the _____ day of _____, 20____ for _____

in accordance with the RFP Documents submitted therefore which are by reference made part hereof and are hereinafter referred to as "the Contract";

NOW, THEREFORE, THE CONDITION OF THIS OBLIGATION is such that if the Principal shall promptly and faithfully perform the Contract then this obligation shall be null and void; otherwise it shall remain in full force and effect.

Whenever the Principal shall be, and declared by the Obligee to be, in default under the Contract, the Obligee having performed the Obligee's obligations thereunder, the Surety may promptly remedy the default, or shall promptly:

1. Complete the Contract in accordance with its terms and conditions or
2. Obtain a bid or bids for submission to the Obligee for completing the Contract in accordance with its terms and conditions, and upon determination by the Obligee and the Surety of the lowest responsible bidder, arrange for a contract between such bidder and the Obligee and make available as work progresses (even though there should be a default, or a succession of defaults, under the contract or contracts of completion, arranged under this paragraph) sufficient funds to pay the cost of completion less the balance of the Contract price; but not exceeding, including other costs and damages for which the Surety may be liable hereunder, the amount set forth in the first paragraph hereof. The term "balance of the Contract price", as used in this paragraph, shall mean the total amount payable by the Obligee to the Principal under the Contract, less the amount properly paid by the Obligee to the Principal.

Any suit under this Bond must be instituted before the expiration of two (2) years from the date of the Substantial Completion Certificate.

The Surety shall not be liable for a greater sum than the specified penalty of this Bond.

No right of action shall accrue on this Bond to or for the use of, any person or corporation other than the Obligee named herein, or the legal executors, administrators or successors of the Obligee.

IN WITNESS WHEREOF, the Principal and the Surety have signed and sealed this Bond this _____ day of _____,

SIGNED, SEALED AND DELIVERED BY:

The Principal:

Name of Person Signing

Signature (Affix Seal)

The Surety:

Surety Company

Name of Person Signing

Signature (Affix Seal)

LABOUR AND MATERIAL PAYMENT BOND

Surety Company's Bond No. _____ Bond Amount \$ _____

KNOW ALL MEN BY THESE PRESENT THAT

_____ of _____ in the province of _____
(the "Principal")

AND

_____ a corporation created and existing under the laws of Canada and satisfactory to The City Solicitor and allowed by the laws of the Province of Alberta to transact the business of Suretyship in all Provinces and Territories of Canada as Surety, (hereinafter called "the Surety"), are held and firmly bound unto The City of Calgary, a municipal corporation, as Trustee, (hereinafter called "the Oblige") for the use and benefit of claimants as herein below defined, in the sum of _____

_____ dollars

(\$ _____), lawful money of Canada to be paid to the Oblige, its successors or assigns, and the said Principal and Surety bind themselves and each of them and their respective successors, heirs, executors, administrators and assigns jointly and severally, to pay the said sum under terms of these presents:

WHEREAS the Principal has entered into a written Contract (hereinafter called "the Contract") with the Oblige, dated _____ day of _____, 20____, being Contract No. _____ and which Contract is by reference made a part hereof;

AND WHEREAS it is a term of the Contract that Labour and Material Payment Bond be provided in favour of the Oblige, as contained herein;

NOW THEREFORE the conditions of this obligation are such that if the Principal shall make payment to all claimants for all labour and material used or reasonably required for use in the

performance of the Contract and should payment be properly made, then this obligation shall be null and void; otherwise, this obligation and these conditions will remain in full force and effect, subject to the following conditions:

1. For the purpose of this bond:

- (a) "claimant" means a person, including a body corporate, or a partnership and the heirs, executors, administrators or other legal representatives of a person to whom the context can apply according to law, who has provided labour and material and who has not been paid for the same by the Principal or a subcontractor, in accordance with the Principal's or subcontractor's obligation to do so, provided that a person who rents equipment to the Principal or a subcontractor to be used in performance of the Contract under a contract which provides that all or a part of the rent is to be applied towards the purchase thereof shall only be a claimant to the extent of the prevailing Obligee rental rates for the period during which the equipment was used in the performance of the Contract;
- (b) "labour and material" means labour, equipment, materials and services used or reasonably required for use in the performance of the Contract;
- (c) "services" means water, gas, electrical, weight, heat, oil, gasoline, steam, telephone, architectural, engineering and technical services, construction camp rental and catering, and other miscellaneous services consumed or incurred, by the Principal or a subcontractor, at the Place of the Work and in the performance of the Work of the Contract;
- (d) "subcontractor" means
- (i) a person not contracting directly with the Obligee, but contracting with a contractor who holds a contract with the Obligee, for the provision of labour and materials;
 - (ii) a person contracting with the first person mentioned in subclause (i) for the provision of labour and material.

2. The Surety acknowledges and agrees that Surety means a person who guarantees to the Obligee the payment of creditors.

3. The Principal and the Surety hereby jointly and severally agree with the Obligee, as Trustee, that every claimant who has not been paid as provided for under the terms of his contract with the principal or subcontractor before the expiration of a period of 90 days after the date on which the last of such claimant's work or labour was done or performed or materials were furnished by such a claimant, may, as beneficiary of the trust herein provided for, sue on this Bond, prosecute the suit to final judgement for such sum or sums as may be justly due to such claimant under the terms of his contract with Principal or subcontractor, and have execution thereon; provided that the Obligee is not

obliged to do or take any act, action or proceeding against the Surety on behalf of any claimant to enforce the provisions of this Bond. If an act, action or proceeding is taken either in the name of the Obligee or by joining the Obligee as a party to such proceeding, then such act, action or proceeding shall be taken on the understanding and basis that the claimant who takes such act, action or proceeding shall indemnify and save harmless the Obligee against all costs, charges and expenses or liabilities incurred thereon and any loss or damage resulting to the Obligee by reason thereof provided still further that, subject to the foregoing terms and conditions, a claimant may use the name of the Obligee to sue on and enforce the provisions of this Bond.

4. No suit or action shall be commenced pursuant to clause 3 hereof by any claimant unless such claimant shall give notice within the time limits hereinafter set forth, to each of the Principal, Surety and Obligee, stating the amount that is claimed. Such notice shall be served by mailing the same to Principal, Surety and Obligee at the addresses shown in this bond, or served in any manner in which legal process may be served in the Province of Alberta. Such notice shall be given:
 - (a) in respect of any claim for the amount of any portion thereof required to be held back from the claimant by the Principal or subcontractor under the terms of the claimant's contract with the Principal or subcontractor, within 120 days after such claimant should have been paid in full under the claimant's contract with the Principal or subcontractor.
 - (b) in respect of any claim other than for the holdback or portion thereof, referred to above, within 120 days after the date upon which such claimant did or performed the last of the work, or furnished the last materials for which such claim was made under the claimant's contract.
5. Any suit by a claimant under this Bond shall be instituted before the expiration of one (1) year from the date on which the Principal ceased work on the Contract, including work on the Contract including work under the guarantees and warranties provided in the Contract, and shall be instituted in a court of competent jurisdiction in the Province of Alberta.
6. Upon receipt, at the address shown in this bond, by the Surety, of a notice of claim from a claimant the Surety shall:
 - (a) immediately commence its investigation of the claim, and
 - (b) within fifteen (15) days, send, in writing, to the claimant and the Obligee, an acknowledgement of the notice of claim and a statement of the procedures to be followed by the claimant in order to attempt to settle the claim.

7. Pursuant to clause 6 hereof and following compliance with the procedures referred to in clause 6 and;
 - (a) providing the claim not being disputed, the Surety or the Principal, or both, shall make payment to the claimant within thirty (30) days after the date of agreement on the quantum of the claim; or
 - (b) in the event the claim is being disputed, the Surety or the Principal, or both, shall, within thirty (30) days, notify, in writing, the claimant and the Oblige of the dispute, setting out the grounds of dispute.
8. Any material change in the Contract between the Principal and the Oblige shall not prejudice the rights or interests of any claimant under this Bond, who is an instrumental party in bringing about or has not caused such change.
9. The amount of this Bond shall be reduced by and to the extent of any payment or payments made in good faith, and in accordance with the provisions hereof, by the Surety.
10. Where the aggregate of claims asserted to the Oblige to exceed the sum of the bond amount and money due and payable to the Principal, the Oblige and the Surety may agree to suspend payment until claimants have substantiated their claims.
11. The Surety shall not be liable for a greater sum than the maximum amount specified in this Bond.

APPENDIX E

CONSENT OF SURETY

Should it be required, the surety company executing this Consent of Surety hereby agrees, if the Proposal is awarded in accordance with the Request for Proposals for

[Redacted]

to become bound as surety in a Renewable Performance Bond for a Multi-Year Contract as specified in the Information Table, in the form containing the provisions as executed annually as required by the Agreement for fifty percent (50%) of the anticipated total consideration in each year, for the fulfillment of the Agreement for the work covered by the Agreement and for the payment by the Proponent for all amounts owing by the Proponent in connection with a contract which may be awarded to

[Redacted]

at the prices set forth in the RFP Documents. The surety company shall factor into The City and allowed by the laws of the Province of Alberta to issue a Renewable Performance Bond for a Multi-Year Contract in Alberta is worth, over and above its present liabilities, the amount of the Bonds required by the Agreement to be provided by the Proponent.

Unless the surety company issuing this Consent of Surety executes the same under its corporate seal, The City may discontinue consideration of the Proposal to which the Consent of Surety refers.

The form of the Renewable Performance Bond for a Multi-Year Contract included in the Agreement must be used.

The surety company issuing this Consent of Surety must have an office in the Province of Alberta or be represented by an Agent with an office in the Province of Alberta.

SIGNATURE, SEALED AND DELIVERED BY:

For the Surety:

Surety Company

Name of Person Signing

Signature

(Affix Seal)

BID BOND

Surety Company's Bond No. _____

KNOW ALL MEN BY THESE PRESENT THAT

_____ of _____ in the province of _____
(the "Principal")

AND

a corporation created and existing under the laws of Canada and satisfactory to The City Solicitor and allowed by the laws of the Province of Alberta to transact the business of Suretyship in all Provinces and all Territories of Canada as Surety (hereinafter called "the Surety"), are jointly and severally held and firmly bound unto The City of Calgary, a municipal corporation (the "Obligee") in penal sum of an amount not less than ten percent (10%) of the Financial Submission in lawful money of Canada, to the payment of which sum well and truly to be made to the Obligee, its successors or assigns, the Principal binds itself, its successors and assigns and the Surety binds itself, its successors and assigns, both jointly and severally, firmly by THESE PRESENTS:

WHEREAS the Obligee has _____ for proposal on the under mentioned project and has required as a condition of considering a proposal that it be accompanied by a bid bond by the Principal and an approved surety in an amount not less than _____ specified in the RFP Documents.

AND WHEREAS the Principal has submitted a written Proposal to the Obligee on the required form and the condition of this obligation is such that if the aforesaid Principal shall have the proposal accepted within the time frame set out in the Information Table and the said Principal will, within the time required, enter into the agreement and give good and sufficient bond(s) to secure the performance of the terms and conditions of the agreement, then this obligation shall be null and void, otherwise the Principal and Surety will pay unto the Obligee the difference in money between the amount _____ of the said Principal and the amount for which the Obligee legally contracts with _____ party to perform the work if the latter amount be in excess of the former.

The Surety shall not be liable for a greater sum than the specified penalty of this Bond.
Any claim under this Bond must be instituted before the expiration of six months from the date of this Bond.

AND the Surety further stipulates and agrees that the Surety shall be and remain bound on the obligation of this Bond whether or not the same has been executed by the Principal and whether or not there is any defect or insufficiency in the execution thereof by the Principal.

IN WITNESS WHEREOF the Principal has executed this Bond under seal and Surety has caused its corporate seal to be hereunto affixed duly attested by the hands of its proper signing officers or by its duly appointed attorney-in-fact.

SIGNED, SEALED AND DELIVERED BY:

The Principal:

Name of Person Signing

Signature (Affix Seal)

The Surety:

Surety Company

Name of Person Signing

Signature (Affix Seal)

RENEWABLE PERFORMANCE BOND FOR A MULTI-YEAR CONTRACT

Surety Company's Bond No. _____ Bond Amount: _____

_____ as Principal, hereinafter called the Principal, and
_____ a corporation created and existing under the laws of Canada and duly authorized to transact the business of Suretyship in Canada as Surety, hereinafter called the Surety, are held and firmly bound unto _____ as Obligee, hereinafter called the Obligee, in the amount of _____ Dollars (\$ _____) lawful money of Canada, for the payment of which sum the Principal and the Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally.

WHEREAS, the Principal has entered into a written multi-year contract with the Obligee, dated this _____ day of _____, in the year _____, RFP No. _____, for the _____ for the term _____ to _____ (hereinafter referred to as the "Contract").

The condition of this obligation is such that the Principal shall promptly and faithfully perform that portion of the Contract that corresponds with the Initial Term or Renewal Term (as those terms are defined herein), as the case may be, then this obligation shall be null and void; otherwise it shall remain in full force and effect, subject, however, to the following conditions:

1. Whenever the Principal shall be and declared by the Obligee to be, in default under the Contract, the Obligee having performed the Obligee's obligations thereunder, the Surety shall promptly:
 - (a) remedy the default for the Initial Term or Renewal Term, as the case may be; or
 - (b) complete that portion of the Contract that corresponds with the Initial Term or Renewal Term, as the case may be, in accordance with the terms and conditions of the Contract or
 obtain bid or bids for submission to the Obligee for completing that portion of the Contract that corresponds with the Initial Term or Renewal Term, as the case may be, in accordance with the terms and conditions of the Contract and upon determination by the Obligee and the Surety of the lowest responsible bidder, arrange for a contract between such bidder and the Obligee and make available as work progresses (even though there should be a default, or a succession of defaults, under the contract or contracts of completion arranged under this paragraph) sufficient funds to pay to complete that portion of the Contract that corresponds with

the Initial Term or Renewal Term, as the case may be, in accordance with the terms and conditions of the Contract and to pay those expenses incurred by the Obligee as a result of the Principal's default relating directly to the performance of the work under that portion of the Contract that corresponds with the Initial Term or Renewal Term, as the case may be, less the balance of the Contract price, but not exceeding the Bond Amount. The balance of the Contract price is the total amount payable by the Obligee to the Principal under the Contract for that portion of the Contract that corresponds with the Initial Term and all Renewal Terms, as the case may be, less the amount properly paid by the Obligee to the Principal; or

- (d) pay the Obligee the lesser of (i) the Bond Amount or (ii) the Obligee's reasonable proposed cost of completion for that portion of the Contract that corresponds with the Initial Term or the Renewal Term, as the case may be, less the balance of the Contract price.
2. The term of this Bond is for the period beginning on _____ and ending on _____ (the "Initial Term"). If requested by the Principal, the Initial Term may be extended, solely at the option of the Surety, for additional one (1) year periods (each a "Renewal Term"). This Bond shall expire at the end of the Initial Term or, if extended, at the end of the Renewal Term. Provided that at any time should the surety elect not to extend the bond for a Renewal Term, it must so inform the Obligee in writing prior to ninety (90) days before the expiry of the existing Initial Term or Renewal Term. If the surety does not so inform the Obligee of its intention not to extend the bond as stated herein, the bond will automatically be deemed extended for an additional Renewal Term.
3. The Surety shall not be liable and no right of action or claim shall accrue on this Bond as a result of:
- (a) the expiry of the Initial Term or Renewal Term, as the case may be, notwithstanding that such expiry of the term of this Bond may constitute a failure by the Principal, directly or indirectly, to promptly and faithfully perform any provision of the Contract; or
- (b) any default that occurs after, or extends beyond, the expiry of the Initial Term or Renewal Term as the case may be.
4. No right of action or claim shall accrue on this Bond to, or for the use of, any person or corporation other than the Obligee named herein, or the heirs, executors, administrators or successors of the Obligee.
5. It is a condition of this Bond that any suit or action must be commenced before the expiration of two (2) years from the earlier of (1) the expiry of the Initial Term or the last Renewal Term; or (2) the date on which the Principal is declared in default by the Obligee.

- 6. The Surety shall not be liable for a greater sum than the Bond Amount.
- 7. The Bond Amount is not and shall not be deemed to be cumulative in the event the Bond is extended for a Renewal Term(s).

IN WITNESS WHEREOF, the Principal and the Surety have Signed and Sealed this Bond this ____ day of _____, 20_____.

SIGNED, SEALED AND DELIVERED BY:

The Principal:

Name of Person Signing

Signature (Affix Seal)

The Surety:

Surety Company

Name of Person Signing

Signature (Affix Seal)

**APPENDIX F
 REFERENCE FORM**

Each *Proponent* is required to provide the references as set out in the *Information Table*.

Reference No. 1	
Company Name:	
Company Address:	
Contact Telephone Number:	
Contact Email Address:	
Date Work Undertaken:	
Nature of Assignment:	
Value of Assignment:	
Reference No. 2	
Company Name:	
Company Address:	
Contact Telephone Number:	
Contact Email Address:	
Date Work Undertaken:	
Nature of Assignment:	
Value of Assignment:	
Reference No. 3	
Company Name:	
Company Address:	
Contact Telephone Number:	
Contact Email Address:	
Date Work Undertaken:	
Nature of Assignment:	
Value of Assignment:	

APPENDIX G Part 1 PROPOSAL FORMAT, SUBMISSION AND EVALUATION

1.0 Language of the Proposal

- (a) The *Proponent* must submit its *Proposal* in English.

2.0 Organization of the Proposal

- (a) The *Proponent* should submit its *Proposal* using the same headings and numbering system as set out in Part 2 and Part 3 of this Appendix G.
- (b) If information in a *Proponent's Proposal* is relevant to more than one heading or numbered section in the *Proposal*, the *Proponent* should ensure that either the information is repeated in each relevant section or that specific cross references are included to indicate where the information can be found in the *Proposal*. Otherwise, in evaluating and scoring a particular *Evaluation Category* (corresponding to a particular section of the *Proposal*), relevant information found elsewhere in the *Proposal* may not be taken into account.
- (c) The *Proponent* is encouraged, where possible, to use drawings, illustrations and diagrams to emphasize or explain a component of its *Proposal*.

3.0 Proposal Format

- (a) The *Proponent's Proposal* must adhere to the following format:
- (i) single spaced text, not smaller than 11-point font, except in tables and figures where size 10-point font is acceptable;
 - (ii) sequentially numbered pages in each section of the *Proposal*;
 - (iii) table of contents including page numbers, exhibits, tables, attachments and appendices;
 - (iv) drawings, renderings and similar documents readable to 11" x 17" or 22" x 34"; and
 - (v) each component of the *Proposal* will be limited to the maximum number of pages indicated in Part 2 and, if applicable, Part 3 of this Appendix G. *Proponents* are advised that the page limits set out in Part 2 and, if applicable, Part 3 of this Appendix G assume that all sheets of paper submitted have content on one side only. For example, if the page limit is 20 pages, this means a maximum of 20 sheets of paper if the printing is single-sided. If the printing is double-sided, this means a maximum of 10 sheets of paper.
- (b) The City may, in its sole discretion, exclude pages and/or sections from the *Proposal* that do not meet the requirements set out in Section 3.0(a).

4.0 Proposal Submission

- (a) *Proposals* must be submitted electronically through *SAP ARIBA*.
- (b) The electronic copy of a *Proponent's Proposal* as submitted online through *SAP ARIBA* and downloaded by The City will be the "Original Copy" of the *Proposal*.

5.0 Evaluation Categories and Points

- (a) The contents of the *Technical Submission* will be evaluated against the technical evaluation categories set out in Part 2 of this Appendix G and the contents of the *Financial Submission* will be evaluated against the evaluation categories set out in Part 3 of this Appendix G, if any (collectively, the “**Evaluation Categories**”).
- (b) The *Technical Submission Evaluation Categories* and, if applicable, the *Financial Evaluation Categories*, are summarized in the "Evaluation Categories" table below. The organization and structure of the *Evaluation Categories* correspond to the organization and structure of the *Technical Submission Requirements* set out in Part 2 of this Appendix G and the *Financial Submission Requirements* set out in Part 3 of this Appendix G.
- (c) The evaluation and scoring process will award points in each *Evaluation Category*. As few as zero points will be awarded for each *Evaluation Category* in which the *Technical Submission* does not adequately satisfy the *Technical Submission Requirements*, or in which the *Financial Submission* does not adequately satisfy the *Financial Submission Requirements*. The maximum points available for each *Evaluation Category* are set out in the *Evaluation Categories* table below.

Evaluation Categories	Weighting	Maximum Points
A. TECHNICAL SUBMISSION		
1. Project Understanding, Methodology and Approach		
2. Construction Team		
3. Schedule		
4. Quality Control, Safety and Risk Management		
5.		
6.		
B. FINANCIAL SUBMISSION		
7. Pricing based on terms, conditions and Technical Specifications in <i>RFP Documents</i>	Not Applicable	
TOTAL POSSIBLE MAXIMUM SCORE		

APPENDIX G
Part 2
TECHNICAL SUBMISSION REQUIREMENTS

A. TECHNICAL SUBMISSION

The *Technical Submission* should provide sufficient information, as set out in Part B, to reasonably demonstrate to *The City* that the *Proponent* can meet the responsibilities and obligations as set out in the *Sample Contract Letter*. *Proponents* are requested to be concise and limit their *Technical Submission* to no more than ***no. of pages** pages**. **Appendices, table of contents, dividers, organizational charts and personnel resumes will not count towards the page limit.** *Proponents* should not submit any information other than what is specifically required by this *RFP*. *Proponents* are strongly encouraged to be clear and succinct in their *Technical Submissions*.

B. TECHNICAL SUBMISSION REQUIREMENTS

The requirements for the *Technical Submission* are set out in the table below:

Submission Requirements	Evaluation Criteria	Rating	Weight	Maximum Score
A. TECHNICAL SUBMISSION				
1. Project Understanding, Methodology and Approach <ul style="list-style-type: none"> • Insert the details on what is required to be provided in the submission relating to this category. • Provide references as required in the <i>Information Table</i>. • 	Insert the criteria that the Evaluation Committee will be looking for	0-10	Insert Number	Insert Number
2. Construction Team <ul style="list-style-type: none"> • Provide list of <i>Key Personnel</i> for the <i>Project</i>. • Provide list of proposed subcontractors. • Insert the details of what is required to be provided in the submission relating to this category. • 	Insert the criteria that the Evaluation Committee will be looking for e.g. For subcontractor list – has list been provided?	0-10	Insert Number	Insert Number

Submission Requirements	Evaluation Criteria	Rating	Weight	Maximum Score
3. Schedule <ul style="list-style-type: none"> Insert the details on what is required to be provided in the submission relating to this category. 	Insert the criteria that the Evaluation Committee will be looking for	0-10	Insert Number	Insert Number
4. Quality Control, Safety and Risk Management <ul style="list-style-type: none"> Insert the details on what is required to be provided in the submission relating to this category. Note: Discuss with your Safety Advisor 	Insert the criteria that the Evaluation Committee will be looking for	0-10	Insert Number	Insert Number
5. Insert Evaluation Criteria <ul style="list-style-type: none"> Insert the details on what is required to be provided in the submission relating to this category. 	Insert the criteria that the Evaluation Committee will be looking for	0-10	Insert Number	Insert Number
6. Insert Evaluation Criteria <ul style="list-style-type: none"> Insert the details on what is required to be provided in the submission relating to this category. 	Insert the criteria that the Evaluation Committee will be looking for	0-10	Insert Number	Insert Number
TOTAL POSSIBLE MAXIMUM SCORE (TECHNICAL SUBMISSION)				Insert Number

C. TECHNICAL SUBMISSION EVALUATION

The *Technical Submission* will be evaluated and scored as follows:

- (i) An overall rating for each submission requirement described above will be assigned based on an overall 0 to 10 scale according to the defined evaluation criteria listed above.
- (ii) The score for each submission requirement will be determined by multiplying the rating by the weight assigned to that submission requirement. The sum of all scores will be the total score for the *Technical Submission*.
- (iii) The City reserves the right to reject any *Proposal* that receives a rating of zero (0) or one (1) on any criterion.

**APPENDIX G
Part 3
FINANCIAL SUBMISSION REQUIREMENTS**

A. FINANCIAL SUBMISSION AND SUBMISSION REQUIREMENTS

The *Financial Submission* must comprise of a fully complete Appendix C – Price Submission Form, and a Consent of Surety & Bid Bond or acceptable alternative in accordance with Section 5.3(1) of the *RFP*.

B. FINANCIAL SUBMISSION EVALUATION

The *Financial Submission* will be evaluated as follows:

1. **Price Submission Form** has a total possible score of 100 and will be evaluated using the following pricing formula:

$$\frac{\text{Lowest total price of all proposals}}{\text{Proposed price}} \times 100 = \text{score}$$

For example: The lowest total price of all proposals is \$100.00 and Proponent 'A' has a score of 100. If Proponent 'B' submits a price of \$125.00 then the evaluated score for Proponent 'B' is: $100 / 125 \times 100 = 80$

This score will be added to the evaluation table set out in RFP Appendix G, Part 1.

**APPENDIX H
BACKGROUND INFORMATION**

The following information is provided as *Background Information* for the *Proponents*:

Document Title	
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	